

Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2018 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2018 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1A-1. CoC Name and Number: MD-502 - Harford County CoC

1A-2. Collaborative Applicant Name: Harford County, Maryland

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Harford County, Maryland

1B. Continuum of Care (CoC) Engagement

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1B-1. CoC Meeting Participants. For the period from May 1, 2017 to April 30, 2018, using the list below, applicant must: (1) select organizations and persons that participate in CoC meetings; and (2) indicate whether the organizations and persons vote, including selecting CoC Board members.

Organization/Person Categories	Participates in CoC Meetings	Votes, including selecting CoC Board Members
Local Government Staff/Officials	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes
Law Enforcement	Yes	No
Local Jail(s)	Yes	Yes
Hospital(s)	Yes	Yes
EMS/Crisis Response Team(s)	Yes	No
Mental Health Service Organizations	Yes	Yes
Substance Abuse Service Organizations	Yes	No
Affordable Housing Developer(s)	Yes	Yes
Disability Service Organizations	Yes	No
Disability Advocates	Yes	No
Public Housing Authorities	Yes	Yes
CoC Funded Youth Homeless Organizations	Not Applicable	No
Non-CoC Funded Youth Homeless Organizations	Not Applicable	No
Youth Advocates	Yes	Yes
School Administrators/Homeless Liaisons	Yes	Yes
CoC Funded Victim Service Providers	Yes	Yes
Non-CoC Funded Victim Service Providers	Not Applicable	No
Domestic Violence Advocates	Yes	Yes
Street Outreach Team(s)	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	No	No
LGBT Service Organizations	Not Applicable	No
Agencies that serve survivors of human trafficking	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes
Homeless or Formerly Homeless Persons	Yes	Yes
Mental Illness Advocates	Yes	Yes
Substance Abuse Advocates	Yes	No

Other:(limit 50 characters)		
Faith Community	Yes	No
Veteran Services	Yes	No

1B-1a. Applicants must describe the specific strategy the CoC uses to solicit and consider opinions from organizations and/or persons that have an interest in preventing or ending homelessness. (limit 2,000 characters)

The Harford County CoC solicits input and opinions from individuals and organizations within our jurisdiction through in-person contact, local CoC meetings and targeted outreach. Local stakeholders are included in the bi-monthly CoC meetings and encouraged to actively participate in work groups of the CoC. Information is posted on the county website about the CoC and meetings are purposefully held in public locations to make them accessible and visible to the community. In addition to the opinions of its' members, the CoC invites guest speakers to meetings to address topics of interest or inform about programs that offer services that would benefit participants in CoC programs. The CoC Lead engages with other stakeholders and organizations through participation in other community work groups and speaking at community functions.

1B-2.Open Invitation for New Members. Applicants must describe:

- (1) the invitation process;**
 - (2) how the CoC communicates the invitation process to solicit new members;**
 - (3) how often the CoC solicits new members; and**
 - (4) any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.**
- (limit 2,000 characters)**

The CoC regularly invites the community and stakeholders to join the CoC through email invitation, publication on the county website and through outreach. This process occurs monthly. The CoC responds to inquiries for information and often will meet personally with individuals interested in preventing or ending homelessness. The CoC Lead is actively engaged in other community work groups and invitations to those work group members are extended regularly. Persons experiencing homelessness or formerly homeless persons are encouraged to attend through peer relationships and outreach activities in drop in centers and day shelters.

1B-3.Public Notification for Proposals from Organizations Not Previously Funded. Applicants must describe how the CoC notified the public that it will accept and consider proposals from organizations that have not previously received CoC Program funding, even if the CoC is not applying for new projects in FY 2018, and the response must include the date(s) the CoC publicly announced it was open to proposals.

(limit 2,000 characters)

The CoC strongly encourages new organizations to apply for funding. Throughout the year, the CoC lead provides progress reports to members of the Continuum and routinely seeks input on how to improve delivery of service-including soliciting new service providers. Harford County emailed the members and affiliates of the CoC about the new round of funding on June 20, 2018. On June 27, 2018, the CoC posted a classified ad in the local newspaper-The Aegis-notifying the public of the available funding and inviting interested applicants to attend an informational meeting on July 2, 2018. At that meeting, the CoC provided an overview of the current projects, a description of the new opportunities available and a detailed description of the application process. Potential applicants had the opportunity to discuss projects one-on-one with the CoC and HMIS Lead as well as network with current project providers.

1C. Continuum of Care (CoC) Coordination

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1C-1. CoCs Coordination, Planning, and Operation of Projects. Applicants must use the chart below to identify the federal, state, local, private, and other organizations that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness that are included in the CoCs coordination, planning, and operation of projects.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Not Applicable
Head Start Program	Yes
Funding Collaboratives	Yes
Private Foundations	Yes
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	

1C-2. CoC Consultation with ESG Program Recipients. Applicants must describe how the CoC:
(1) consulted with ESG Program recipients in planning and allocating ESG funds; and
(2) participated in the evaluating and reporting performance of ESG Program recipients and subrecipients.
(limit 2,000 characters)

The Collaborative Applicant is the ESG Collaborative Applicant and recipient of the ESG funds. ESG is administered by the CoC Lead. The CoC Lead monitors performance and compliance with all ESG activities. This ensures the planning for and allocation of ESG and CoC funding is aligned in performance

expectations and program outcomes. ESG sub-recipients participate in the local CoC meetings and some are members of the Board. ESG sub-recipients are members of various work groups that inform the planning and allocating of ESG funds. The CoC Board reviews ESG applications, certify project compliance with CoC-wide coordinated entry, use of HMIS and alignment with CoC priorities. The CoC requires ESG sub-recipients to participate in the CoC work groups and attend the county CoC meetings. Participation is a pre-requisite of funding.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Did the CoC provide Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area? Yes to both

1C-2b. Providing Other Data to Consolidated Plan Jurisdictions. Did the CoC provide local homelessness information other than PIT and HIC data to the jurisdiction(s) Consolidated Plan(s)? Yes

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. Applicants must describe:

- (1) the CoC’s protocols, including the existence of the CoC’s emergency transfer plan, that prioritizes safety and trauma-informed, victim-centered services to prioritize safety; and**
 - (2) how the CoC maximizes client choice for housing and services while ensuring safety and confidentiality.**
- (limit 2,000 characters)**

It is the protocol of the CoC to prioritize safety, trauma-informed and victim-centered services. Any household presenting through Coordinated Entry is immediately connected to the DV provider. Households have 24 hr. access to an emergency crisis shelter which is confidential and secured. To further ensure safety, no data is collected in HMIS. Once the household is safe, the DV provider and Coordinated Entry work in tandem to help that household secure safe permanent housing of their choosing. Housing options include, RRH, PSH, vouchers and other housing specific to persons fleeing DV. Support and counseling are provided and the CoC honors client choice in locating housing. The CoC has adopted trauma-informed practices for all providers (DV and non-DV) that take into account the vulnerabilities and experience of trauma survivors. The location of the local DV shelter (SARC) is not published and a security system is installed for protection of the staff and persons receiving services.

1C-3a. Applicants must describe how the CoC coordinates with victim services providers to provide annual training to CoC area projects and Coordinated Entry staff that addresses best practices in serving survivors

**of domestic violence, dating violence, sexual assault, and stalking.
 (limit 2,000 characters)**

The CoC has adopted trauma-informed practices as a standard of care and an annual training is held for all shelter and housing providers as well as Coordinated Entry. The next training is scheduled for September 2018 and will be conducted by the local domestic violence shelter. They will highlight best practices in serving survivors of DV, dating violence sexual assault and stalking. CoC providers, all other shelter providers and Coordinated Entry staff are required to attend this training. SARC is an active voting member of the CoC Board and they participate in the annual review of the coordinated entry practices to ensure coordinated entry staff are better equipped to meet the needs of survivors of domestic violence, dating violence, sexual assault and stalking.

**1C-3b. Applicants must describe the data the CoC uses to assess the scope of community needs related to domestic violence, dating violence, sexual assault, and stalking, including data from a comparable database.
 (limit 2,000 characters)**

SARC uses ETO (Efforts to Outcome) to track client data and report those numbers to the CoC. Reports are provided to the CoC from this database that generate de-identified aggregate data. SARC is not permitted to input data into the local HMIS system. This data is reviewed by the CoC Board and used for strategic planning of resources and to identify potential gaps in services. The data reports provide demographic data, history of homelessness, characteristics of the household, the types of income and benefits received and the presence of any disability within the household. The data also provides information pertaining to the length of time spent in the DV shelter and the exit destinations.

**1C-4. DV Bonus Projects. Is your CoC Yes
 applying for DV Bonus Projects?**

1C-4a. From the list, applicants must indicate the type(s) of DV Bonus project(s) that project applicants are applying for which the CoC is including in its Priority Listing.

SSO Coordinated Entry	<input type="checkbox"/>
RRH	<input checked="" type="checkbox"/>
Joint TH/RRH	<input type="checkbox"/>

**1C-4b. Applicants must describe:
 (1) how many domestic violence survivors the CoC is currently serving in the CoC's geographic area;
 (2) the data source the CoC used for the calculations; and
 (3) how the CoC collected the data.
 (limit 2,000 characters)**

The Sexual Assault/Spouse Abuse Resource Center (SARC) served 2,041

victims during FY18 (7/1/2017-6/30/2018). SARC uses ETO (Efforts to Outcome) to track client data and report those numbers to the CoC. Reports are provided to the CoC from this database that generate de-identified aggregate data.

1C-4c. Applicants must describe:

- (1) how many domestic violence survivors need housing or services in the CoC's geographic area;**
 - (2) data source the CoC used for the calculations; and**
 - (3) how the CoC collected the data.**
- (limit 2,000 characters)**

According to data specifically collected from the Safehouse at SARC, 81 adults and 85 children were in need of housing services. SARC uses ETO (Efforts to Outcome) to track client data and report those numbers to the CoC. Reports are provided to the CoC from this database that generate de-identified aggregate data.

1C-4d. Based on questions 1C-4b. and 1C-4c., applicant must:

- (1) describe the unmet need for housing and services for DV survivors, or if the CoC is applying for an SSO-CE project, describe how the current Coordinated Entry is inadequate to address the needs of DV survivors;**
 - (2) quantify the unmet need for housing and services for DV survivors;**
 - (3) describe the data source the CoC used to quantify the unmet need for housing and services for DV survivors; and**
 - (4) describe how the CoC determined the unmet need for housing and services for DV survivors.**
- (limit 3,000 characters)**

SARC is a non-profit agency whose mission is to serve victims of domestic violence. SARC offers clients a three tiered approach to housing: 1) emergency shelter 2) transitional housing 3) Re-housing. Safety is at the very heart of domestic violence assistance. Emergency shelter provides immediate short-term housing for survivors escaping an abusive home. Transitional Housing is a bridge that is offered to clients after emergency shelter stay when the client requires a longer period of time in order to develop self-sufficiency. All clients are offered the opportunities that lead to permanent housing which is the necessary foundation to promote long-term success and well-being. Historically, one of the biggest barriers clients face is saving enough money for security deposits and first and last month of rent. Offering a program that assists with these costs is critical to securing permanent housing especially for domestic violence victims who have suffered from financial abuse rendering them no access to funds. It is important to note, that SARC is a resource for victims & as such can offer clients 24-hour support via a helpline, free legal representation, & free counseling services, which are all voluntary & survivor driven. According to SARC's data, 81 adults and 85 children were in need of housing services and 78% of domestic violence survivors exited the Safehouse program into either temporary or permanent housing. Ideally, SARC strives for 100% of the clients who are in need of housing to exit to permanent housing. SARC uses ETO (Efforts to Outcome) to track client data and report those numbers to the CoC. Reports are provided to the CoC from this database that generate de-identified aggregate data. Based on this data, the CoC determined

that there is a need for additional housing and services for DV survivors.

1C-4e. Applicants must describe how the DV Bonus project(s) being applied for will address the unmet needs of domestic violence survivors. (limit 2,000 characters)

The overall goal of the program is to prevent homelessness as a result of fleeing an abusive partner & equip survivors with the tools to heal trauma so individuals can become self-sufficient. Funding from this grant would provide a safe, affordable, permanent living environment for an individual(s) whose only choice would be to move to a temporary living situation or become homeless. SARC uses the Housing First model which means that previous clients have been re-housed in the rental unit of their choice. They are then able to work with a SARC Housing Advocate to enroll kids in school, stabilize employment, & plan for transportation needs. The Housing Advocate provides housing search assistance & has developed relationships with local landlords. All paths lead to permanent housing which is the necessary foundation to promote long-term success and well-being.

1C-4f. Applicants must address the capacity of each project applicant applying for DV bonus projects to implement a DV Bonus project by describing:

- (1) rate of housing placement of DV survivors;**
 - (2) rate of housing retention of DV survivors;**
 - (3) improvements in safety of DV survivors; and**
 - (4) how the project applicant addresses multiple barriers faced by DV survivors.**
- (limit 4,000 characters)**

From 7/1/2017-6/30/2018, SARC's Case Managers worked closely with the Housing Navigators at the Governor's Office on Crime Control & Prevention through the federally funded New Futures Bridge Program. This program assisted clients exiting the Safehouse with rental assistance and provided Case Management. A total of 14 families were placed in this program beginning July 2017 & supported for 12 months. SARC also utilized ESG funds to directly provide rental assistance & case management for 3 families during this time period. For the first time in FFY2016, SARC received CoC funds and successfully participated in a 100 Day Challenge through the University of Maryland's Housing Learning Collaborative, which started May 15, 2018, and successfully rapidly rehoused 6 families. SARC is currently at 100% retention of those 23 families/individuals who benefited from various funding sources dedicated to housing. SARC continues to be a resource for all clients in the various housing programs even after financial support has ended. Clients are offered 24-hour support via a helpline, free legal representation, & free counseling services, which are all voluntary & survivor driven. Counseling and helpline support offered crisis management & safety planning to address any current safety concerns. The Housing Advocate will assess clients for strengths and barriers, including employment, behavioral health, criminal history, and substance use, and refer households to appropriate levels of housing and rental assistance. The Safehouse Director & Housing Advocate maintain a list of willing landlords to partner with SARC. Weekly case management sessions will focus on budgeting, safety planning, education about the cycle of violence, legal

services, & mental health support. The number one predictor of a survivor remaining in a life free from his/her abuser is having access to these resources in order to survive without him/her. Many survivors of domestic violence have trouble finding rental properties on their own because they may have poor credit, rental, & employment histories as a result of their abuse. As a part of weekly case management, residents will receive referrals to partnering agencies to decrease barriers to independence in the community. SARC partners with the Wage Connection & the Susquehanna Workforce to provide skills training to obtain employment & further financial independence. The Department of Social Services, in conjunction with the WAGE Connection, will provide residents with access to food stamps and Purchase of Care childcare vouchers, allowing clients with small children to obtain & retain suitable long-term employment. Residents will be referred to the Social Security Administration to ensure that eligible clients obtain Social Security or Disability. A Housing Advocate will provide support to ensure the resident's paperwork is completed & submitted. SARC also partners with Aberdeen Proving Ground Federal Credit Union to provide financial/credit coaching & repair to address any poor credit history and provide additional support in regards to budgeting. Residents will also have access to educational opportunities through Harford County Community College. Residents who continue to struggle with residual effects of their trauma will be referred to the SARC Clinical Department. SARC Clinical staff provides crisis support, safety planning, and formulation of short-term action plans, in addition to ongoing individual & group therapeutic support & processing to assist adult clients as well as children who have witnessed domestic violence. Legal assistance in regards to cases involving ongoing child custody issues, domestic violence, sexual assault or immigration will be provided through the SARC Legal team. In addition, SARC partners with the Harford County Department of Health and Ashley Services to address the needs of those individuals struggling with substance abuse addiction.

1C-5. PHAs within CoC. Applicants must use the chart to provide information about each Public Housing Agency (PHA) in the CoC's geographic areas:

- (1) Identify the percentage of new admissions to the Public Housing or Housing Choice Voucher (HCV) Programs in the PHA who were experiencing homelessness at the time of admission;**
- (2) Indicate whether the PHA has a homeless admission preference in its Public Housing and/or HCV Program; and**
- (3) Indicate whether the CoC has a move on strategy. The information should be for Federal Fiscal Year 2017.**

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2017 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g. move on?
Havre de Grace Housing Authority	11.00%	Yes-Public Housing	No
Harford County Housing Agency	8.00%	Yes-HCV	No

If you select "Yes--Public Housing," "Yes--HCV," or "Yes--Both" for "PHA has general or limited homeless preference," you must attach documentation of the preference from the PHA in order to receive credit.

1C-5a. For each PHA where there is not a homeless admission preference in their written policy, applicants must identify the steps the CoC has taken to encourage the PHA to adopt such a policy. (limit 2,000 characters)

The Harford County Housing Agency is also discussing adding a super preference for participants of any CoC shelter, not just those funded by HUD CoC dollars.

1C-5b. Move On Strategy with Affordable Housing Providers. Does the CoC have a Move On strategy with affordable housing providers in its jurisdiction (e.g., multifamily assisted housing owners, PHAs, Low Income Tax Credit (LIHTC) developments, or local low-income housing programs)? Yes

Move On strategy description. (limit 2,000 characters)

Harford County has a multi-tiered move on strategy. Because the CoC is housed in the same office suite as the local PHA, Harford County CoC works very closely with the PHA to identify and enroll housing choice voucher clients into the FSS program, as well as assist families who are graduating off the program, locate affordable housing. Next, the CoC partners with local developers of affordable housing to ensure continued development of affordable units in the County. The CoC assists with letters of support for projects requesting tax incentives as well as advocates for HOME funding to be awarded to housing projects located within the boundaries of the CoC. The CoC Lead also serves on the Regional Fair Housing sub-committee of the Baltimore Metropolitan Council, an agency tasked with overseeing policy and implementation of fair housing choices. Finally, Harford County CoC works with the local non-profit community advocating for agencies whose mission is to promote affordable housing opportunities and self-sufficiency.

1C-6. Addressing the Needs of Lesbian, Gay, Bisexual, Transgender (LGBT). Applicants must describe the actions the CoC has taken to address the needs of Lesbian, Gay, Bisexual, and Transgender individuals and their families experiencing homelessness. (limit 2,000 characters)

The CoC has reached out to local LGBTQ organizations to solicit their input and participation in the CoC. They have not responded to these efforts. The CoC will continue to reach out to these organizations. The CoC has implemented a system-wide commitment to fair housing, equal opportunity and equal access to housing regardless of sexual orientation or gender identity for all projects, regardless of funding source. Harford County partners annually with Baltimore

Neighborhoods, Inc. and conducts CoC-wide fair housing training (free of charge) with special emphasis on how to effectively implement the Access Rule in the CoC.

1C-6a. Anti-Discrimination Policy and Training. Applicants must indicate if the CoC implemented a CoC-wide anti-discrimination policy and conducted CoC-wide anti-discrimination training on the Equal Access Final Rule and the Gender Identity Final Rule.

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3. Did the CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)?	Yes

1C-7. Criminalization of Homelessness. Applicants must select the specific strategies the CoC implemented to prevent the criminalization of homelessness in the CoC's geographic area. Select all that apply.

Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
Engaged/educated local business leaders:	<input checked="" type="checkbox"/>
Implemented communitywide plans:	<input type="checkbox"/>
No strategies have been implemented:	<input type="checkbox"/>
Other:(limit 50 characters)	
Re-Entry Program	<input checked="" type="checkbox"/>
Mental Health Diversion Court	<input checked="" type="checkbox"/>
	<input type="checkbox"/>

1C-8. Centralized or Coordinated Assessment System. Applicants must:
 (1) demonstrate the coordinated entry system covers the entire CoC geographic area;
 (2) demonstrate the coordinated entry system reaches people who are least likely to apply homelessness assistance in the absence of special outreach;
 (3) demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner; and
 (4) attach CoC's standard assessment tool.
 (limit 2,000 characters)

The Harford County Coordinated Entry system covers the entire area of Harford County. Harford County can provide language translation and sign language services as needed to citizens accessing services at HCAA. Outreach workers from the Coordinated Entry provider and the PATH provider conduct outreach to individuals in encampments and living in other places not meant for human habitation. Other locations include soup kitchens, day shelters and peer recovery drop in centers. Individuals experiencing homelessness are connected directly to coordinated access for screening and placement, based on the needs and input of the individual. Outreach also takes place in the detention center and the behavioral health unit and emergency department at the hospital prior to release from services for those that have been identified as experiencing homelessness upon entry into the community. Individuals can be screened and potential placement be arranged prior to discharge. Because transportation is limited, people living in the more rural areas of the county can access Coordinated Entry via the main service provider in the northern part of the county. The VI-SPDAT/VI-FSPDAT (Vulnerability Index& Service Prioritization Decision Assistance Tool) for individuals and families is used as the standardized assessment to establish appropriate interventions and severity of need.

For the last three years, Harford County has hosted an annual special outreach event, Project Homeless Connect, in partnership with the United Way. This event that draws a diverse population of the county because of the tangible services that are offered that day (i.e. dental care, vision, health screens, food, ID's and birth certificates). Because of this event, outreach had been able to connect with individuals and households that have not accessed services for one reason or another. In turn, connecting them to the needed resources and shelter.

1D. Continuum of Care (CoC) Discharge Planning

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1D-1. Discharge Planning–State and Local. Applicants must indicate whether the CoC has a discharge policy to ensure persons discharged from the systems of care listed are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1D-2. Discharge Planning Coordination. Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Continuum of Care (CoC) Project Review, Ranking, and Selection

Instructions

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1E-1. Project Ranking and Selection. Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2018 CoC Program Competition:

- (1) objective criteria;**
- (2) at least one factor related to achieving positive housing outcomes;**
- (3) a specific method for evaluating projects submitted by victim services providers; and**
- (4) attach evidence that supports the process selected.**

Used Objective Criteria for Review, Rating, Ranking and Section	Yes
Included at least one factor related to achieving positive housing outcomes	Yes
Included a specific method for evaluating projects submitted by victim service providers	Yes

1E-2. Severity of Needs and Vulnerabilities. Applicants must describe:

- (1) the specific severity of needs and vulnerabilities the CoC considered when reviewing, ranking, and rating projects; and**
- (2) how the CoC takes severity of needs and vulnerabilities into account during the review, rating, and ranking process.**

(limit 2,000 characters)

HMIS data is used to identify target populations and establish priorities. Based on this data and an analysis of service gaps, the CoC has established a continued need for PSH for chronically homeless individuals and RRH for families experiencing domestic violence. Projects receive points related to their capacity to effectively address higher service needs and vulnerabilities, such as mental illness, substance use, criminal history, and trauma. The selection process also prioritizes projects following a Housing First model, that are low-barrier and prioritize or dedicate beds to the chronically homeless.

1E-3. Public Postings. Applicants must indicate how the CoC made public:

- (1) objective ranking and selection process the CoC used for all projects (new and renewal);**
- (2) CoC Consolidated Application—including the CoC Application, Priority**

Listings, and all projects accepted and ranked or rejected, which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the CoC Program Competition application submission deadline; and
(3) attach documentation demonstrating the objective ranking, rating, and selections process and the final version of the completed CoC Consolidated Application, including the CoC Application with attachments, Priority Listing with reallocation forms and all project applications that were accepted and ranked, or rejected (new and renewal) was made publicly available, that legibly displays the date the CoC publicly posted the documents.

Public Posting of Objective Ranking and Selection Process		Public Posting of CoC Consolidated Application including: CoC Application, Priority Listings, Project Listings	
CoC or other Website	<input type="checkbox"/>	CoC or other Website	<input type="checkbox"/>
Email	<input type="checkbox"/>	Email	<input type="checkbox"/>
Mail	<input type="checkbox"/>	Mail	<input type="checkbox"/>
Advertising in Local Newspaper(s)	<input type="checkbox"/>	Advertising in Local Newspaper(s)	<input type="checkbox"/>
Advertising on Radio or Television	<input type="checkbox"/>	Advertising on Radio or Television	<input type="checkbox"/>
Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>	Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>

1E-4. Reallocation. Applicants must indicate whether the CoC has cumulatively reallocated at least 20 percent of the CoC’s ARD between the FY 2014 and FY 2018 CoC Program Competitions.

Reallocation: No

1E-4a. If the answer is “No” to question 1E-4, applicants must describe how the CoC actively reviews performance of existing CoC Program-funded projects to determine the viability of reallocating to create new high performing projects. (limit 2,000 characters)

The CoC has cumulatively reallocated 7% of the ARD. CoC funded programs are reviewed quarterly and monitored annually for both programmatic and fiscal performance. HMIS data and the Annual Performance Report (APR) are tools used to review the projects performance and viability. The APR looks at positive exits to permanent housing, length of stay, data quality and timeliness, bed rates and progress towards assisting households to increase and maintain income and be connected to other mainstream services like health insurance and food stamps. These measures give a good indication of the effectiveness of each project.

1E-5. Local CoC Competition. Applicants must indicate whether the CoC:
(1) established a deadline for project applications that was no later than 30 days before the FY 2018 CoC Program Competition Application deadline—attachment required;
(2) rejected or reduced project application(s)—attachment required; and
(3) notify applicants that their project application(s) were being rejected or

reduced, in writing, outside of e-snaps, at least 15 days before FY 2018 CoC Program Competition Application deadline—attachment required. :

(1) Did the CoC establish a deadline for project applications that was no later than 30 days before the FY 2018 CoC Program Competition Application deadline? Attachment required.	Yes
(2) If the CoC rejected or reduced project application(s), did the CoC notify applicants that their project application(s) were being rejected or reduced, in writing, outside of e-snaps, at least 15 days before FY 2018 CoC Program Competition Application deadline? Attachment required.	Yes
(3) Did the CoC notify applicants that their applications were accepted and ranked on the Priority Listing in writing outside of e-snaps, at least 15 before days of the FY 2018 CoC Program Competition Application deadline?	Yes

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

2A-1. Roles and Responsibilities of the CoC and HMIS Lead. Does your CoC have in place a Governance Charter or other written documentation (e.g., MOU/MOA) that outlines the roles and responsibilities of the CoC and HMIS Lead? Attachment Required. Yes

2A-1a. Applicants must: pages 7-8, Governance Charter
(1) provide the page number(s) where the roles and responsibilities of the CoC and HMIS Lead can be found in the attached document(s) referenced in 2A-1, and
(2) indicate the document type attached for question 2A-1 that includes roles and responsibilities of the CoC and HMIS Lead (e.g., Governance Charter, MOU/MOA).

2A-2. HMIS Policy and Procedures Manual. Does your CoC have a HMIS Policy and Procedures Manual? Attachment Required. Yes

2A-3. HMIS Vender. What is the name of the HMIS software vendor? Mediware

2A-4. HMIS Implementation Coverage Area. Using the drop-down boxes, applicants must select the HMIS implementation Coverage area. Single CoC

2A-5. Bed Coverage Rate. Using 2018 HIC and HMIS data, applicants must report by project type:
(1) total number of beds in 2018 HIC;
(2) total beds dedicated for DV in the 2018 HIC; and

(3) total number of beds in HMIS.

Project Type	Total Beds in 2018 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ESG) beds	131	28	103	100.00%
Safe Haven (SH) beds	0	0	0	
Transitional Housing (TH) beds	80	0	80	100.00%
Rapid Re-Housing (RRH) beds	35	3	32	100.00%
Permanent Supportive Housing (PSH) beds	159	0	159	100.00%
Other Permanent Housing (OPH) beds	0	0	0	

**2A-5a. To receive partial credit, if the bed coverage rate is 84.99 percent or lower for any of the project types in question 2A-5., applicants must provide clear steps on how the CoC intends to increase this percentage for each project type over the next 12 months.
 (limit 2,000 characters)**

NA

2A-6. AHAR Shells Submission: How many 2017 Annual Housing Assessment Report (AHAR) tables shells did HUD accept? 12

2A-7. CoC Data Submission in HDX. Applicants must enter the date the CoC submitted the 2018 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX). (mm/dd/yyyy) 03/28/2018

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

2B-1. PIT Count Date. Applicants must enter the date the CoC conducted its 2018 PIT count (mm/dd/yyyy). 01/22/2018

2B-2. HDX Submission Date. Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy). 03/15/2018

2C. Continuum of Care (CoC) Point-in-Time (PIT) Count: Methodologies

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

**2C-1. Change in Sheltered PIT Count Implementation. Applicants must describe any change in the CoC’s sheltered PIT count implementation, including methodology and data quality changes from 2017 to 2018. Specifically, how those changes impacted the CoC’s sheltered PIT count results.
 (limit 2,000 characters)**

Not Applicable

2C-2. Did your CoC change its provider coverage in the 2018 sheltered count? No

2C-2a. If “Yes” was selected in 2C-2, applicants must enter the number of beds that were added or removed in the 2018 sheltered PIT count.

Beds Added:	0
Beds Removed:	0
Total:	0

2C-3. Presidentially Declared Disaster Changes to Sheltered PIT Count. Did your CoC add or remove emergency shelter, transitional housing, or Safe Haven inventory because of funding specific to a Presidentially declared disaster, resulting in a change to the CoC’s 2018 sheltered PIT count? No

2C-3a. If “Yes” was selected for question 2C-3, applicants must enter the number of beds that were added or removed in 2018 because of a Presidentially declared disaster.

Beds Added:	0
Beds Removed:	0
Total:	0

2C-4. Changes in Unsheltered PIT Count Implementation. Did your CoC change its unsheltered PIT count implementation, including methodology and data quality changes from 2017 to 2018? If your CoC did not conduct an unsheltered PIT count in 2018, select Not Applicable. No

2C-5. Identifying Youth Experiencing Homelessness in 2018 PIT Count. Did your CoC implement specific measures to identify youth experiencing homelessness in its 2018 PIT count? Yes

2C-5a. If “Yes” was selected for question 2C-5., applicants must describe: (1) how stakeholders serving youth experiencing homelessness were engaged during the planning process; (2) how the CoC worked with stakeholders to select locations where youth experiencing homelessness are most likely to be identified; and (3) how the CoC involved youth experiencing homelessness in counting during the 2018 PIT count. (limit 2,000 characters)

The CoC connected with the Local Management Board, DSS and the school system to help identify youth experiencing homelessness. No locations were identified in the CoC where there may be youth experiencing homelessness. According to the stakeholders that are serving youth, youth are not living on the streets but are staying with other family members or friends. This puts them at risk but not literally homeless. The CoC continues to collaborate with the Local Management Board to further explore and identify youth homelessness in the CoC.

2C-6. 2018 PIT Implementation. Applicants must describe actions the CoC implemented in its 2018 PIT count to better count: (1) individuals and families experiencing chronic homelessness; (2) families with children experiencing homelessness; and (3) Veterans experiencing homelessness. (limit 2,000 characters)

We did experience an increase in the number of sheltered chronic homeless families and sheltered and unsheltered individuals from 2017 to 2018. This can be attributed to more comprehensive outreach efforts, the Project Homeless Connect Event and the commitment to prioritizing the most vulnerable for vacancies in shelters. Our CoC is also seeing an influx of families coming from Baltimore City and Baltimore County because they heard that we had "more services in Harford County." Again this year, there were no unsheltered families identified the night of the PIT. The CoC involves service providers serving families with children, those experiencing chronic homelessness and Veterans in the planning and execution of the PIT. They are active members of the teams that canvas the county and provide valuable input on locating these populations. In addition, an annual training for all PIT volunteers is conducted

to help increase their understanding of who is to be counted. The PIT Count work group meets at least twice prior to the count to discuss additional strategies for reaching all persons experiencing homelessness. This work group is made up of stakeholders representing these populations. Finally, the CoC holds an annual resource day, Project Homeless Connect, that is directly tied to the PIT count. Extensive outreach is conducted to encourage attendance. This event offers free dental care, glasses, health screenings, free food, veteran resources, birth certificates and ID's to name a few. Providers from the community are in attendance and available to the participants. This event has allowed the CoC to better identify the unsheltered population. To better count veterans, outreach workers from the VA are part of the teams that canvas the county at the time of the PIT. These outreach workers have active knowledge of the characteristics of the veteran population, their location and how to best identify, engage and count veterans experiencing homelessness.

3A. Continuum of Care (CoC) System Performance

Instructions

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

3A-1. First Time Homeless as Reported in HDX. In the box below, applicants must report the number of first-time homeless as reported in HDX.

Number of First Time Homeless as Reported in HDX.	318
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3A-1a. Applicants must:

- (1) describe how the CoC determined which risk factors the CoC uses to identify persons becoming homeless for the first time;**
- (2) describe the CoC's strategy to address individuals and families at risk of becoming homeless; and**
- (3) provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)**

The CoC utilizes several tools to help in determining risk factors for identifying persons who may become homeless for the first time. This includes participant surveys for those accessing prevention services, HMIS data and the use of United Way's ALICE report (Assess Limited Income Constrained and Employed). Housing voucher loss is also identified as a risk factor for experiencing first time homelessness. The strategies in place include prevention and diversion intervention such as financial assistance for eviction prevention, security deposits and utility turn-off notices. Other strategies include offering case management to help households connect to needed resources, benefits and entitlements and employment opportunities. The CoC is looking to begin case conferencing as a strategy for early detection of housing instability. This gives an opportunity for more comprehensive collaboration across the service providers. The Harford County Office of Community and Economic Development is the CoC Lead and responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time.

3A-2. Length-of-Time Homeless as Reported in HDX. Applicants must:

- (1) provide the average length of time individuals and persons in families remained homeless (i.e., the number);**
- (2) describe the CoC's strategy to reduce the length-of-time individuals and persons in families remain homeless;**
- (3) describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
- (4) provide the name of the organization or position title that is**

**responsible for overseeing the CoC’s strategy to reduce the length of time individuals and families remain homeless.
 (limit 2,000 characters)**

The average length of time households remain homeless decreased from 90 days to 67 days for persons in ES and TH. Strategies to decrease the length of time homeless include increasing PSH and RRH units and the use of HOME funds for tenant-based rental assistance. Another strategy is the use of a housing resource navigator to identify housing and create and maintain relationships with landlords. The CoC has adopted a housing first approach system-wide and has placed emphasis on low-barrier entry. The use of housing focused case management has also been identified as a core intervention to help households exit homelessness quickly. The CoC prioritizes households with the longest history of homelessness and the highest barriers during the Coordinated Entry process. The Harford County Office of Community and Economic Development is the CoC Lead and responsible for overseeing the CoC’s strategy to reduce the length of time households remain homeless.

3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX. Applicants must:

- (1) provide the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations; and**
- (2) provide the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations.**

	Percentage
Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid re-housing that exit to permanent housing destinations as reported in HDX.	33%
Report the percentage of individuals and persons in families in permanent housing projects, other than rapid re-housing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	94%

3A-3a. Applicants must:

- (1) describe the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations; and**
 - (2) describe the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.**
- (limit 2,000 characters)**

The strategies the CoC have identified for increasing the rate of of exits to permanent housing destinations include increasing RRH and PSH units through Bonus funding opportunities and ESG funds, strong housing focused case management and the creation of a landlord mitigation fund as an incentive for landlords to rent to households experiencing homelessness. Strategies for retention include strong supportive case management, landlord mediation, connecting households to employment and the use of SOAR for increasing income and adopting Harm Reduction practices and principles. The Harford County Office of Community and Economic Development is the CoC Lead and responsible for overseeing the CoC’s strategy to increase the rate at which

households exit to permanent housing and retain their housing.

3A-4. Returns to Homelessness as Reported in HDX. Applicants must report the percentage of individuals and persons in families returning to homelessness over a 6- and 12-month period as reported in HDX.

	Percentage
Report the percentage of individuals and persons in families returning to homelessness over a 6- and 12-month period as reported in HDX	13%

3A-4a. Applicants must:

- (1) describe how the CoC identifies common factors of individuals and persons in families who return to homelessness;**
- (2) describe the CoC’s strategy to reduce the rate of additional returns to homelessness; and**
- (3) provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the rate individuals and persons in families returns to homelessness. (limit 2,000 characters)**

The CoC has begun using case conferencing to identify households with higher barriers that would impact potential returns to homelessness, such as a previous history of homelessness. More intensive case management can be provided for households with these higher barriers and risk factors. HMIS data is also used to examine the characteristics of persons returning to homelessness. Strategies to reduce the rate of returns to homelessness include increased emphasis on supportive services, connections to needed resources such as mental health and substance use treatment, SOAR, employment and other benefits and entitlements. Another strategy is providing education to providers on trauma and the impact it can have on returns to homelessness. The Harford County Office of Community and Economic Development is the CoC Lead and responsible for overseeing the CoC's strategy to reduce the rate at which households return to homelessness.

3A-5. Job and Income Growth. Applicants must:

- (1) describe the CoC’s strategy to increase access to employment and non-employment cash sources;**
- (2) describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and**
- (3) provide the organization name or position title that is responsible for overseeing the CoC’s strategy to increase job and income growth from employment. (limit 2,000 characters)**

Over the past year, total earned income has increased by 6% and non-employment cash sources has increased by 11% for adult stayers. For adult leavers, there was a decrease of 17% for earned income and a 16% increase of non-employment case sources. The CoC has set a project expectation that households will be connected to benefits and/or employment. Strategies to increase access to employment and non-employment cash sources include utilizing SOAR and connecting participants to supported employment, DORS

and the workforce network. Recently, the Susquehanna Workforce Network has co-located its services with the Office of Community & Economic Development (OCED). OCED employs a community resource navigator who connects households to housing and employment opportunities. This increases access to employment, job-readiness activities, resume writing and training programs. Other strategies include weekly e-mail blasts sent to the entire CoC regarding job fairs and employment opportunities and partnerships with the community college for GED and certificate programs that can help households improve their income. The Harford County Office of Community and Economic Development is the CoC Lead and responsible for overseeing the CoC's strategy to increase access to employment and non-employment case sources.

3A-6. System Performance Measures Data 05/25/2018
Submission in HDX. Applicants must enter the date the CoC submitted the System Performance Measures data in HDX, which included the data quality section for FY 2017 (mm/dd/yyyy)

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

- 3B-1. DedicatedPLUS and Chronically Homeless Beds. In the boxes below, applicants must enter:**
- (1) total number of beds in the Project Application(s) that are designated as DedicatedPLUS beds; and**
 - (2) total number of beds in the Project Application(s) that are designated for the chronically homeless, which does not include those that were identified in (1) above as DedicatedPLUS Beds.**

Total number of beds dedicated as DedicatedPLUS	72
Total number of beds dedicated to individuals and families experiencing chronic homelessness	54
Total	126

3B-2. Orders of Priority. Did the CoC adopt the Orders of Priority into their written standards for all CoC Program-funded PSH projects as described in Notice CPD-16-11: Prioritizing Persons Experiencing Chronic Homelessness and Other Vulnerable Homeless Persons in Permanent Supportive Housing? Attachment Required. Yes

3B-2.1. Prioritizing Households with Children. Using the following chart, applicants must check all that apply to indicate the factor(s) the CoC currently uses to prioritize households with children during FY 2018.

History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
Number of previous homeless episodes	<input checked="" type="checkbox"/>
Unsheltered homelessness	<input checked="" type="checkbox"/>
Criminal History	<input type="checkbox"/>
Bad credit or rental history	<input type="checkbox"/>
Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

3B-2.2. Applicants must:

- (1) describe the CoC’s current strategy to rapidly rehouse every household of families with children within 30 days of becoming homeless;**
 - (2) describe how the CoC addresses both housing and service needs to ensure families successfully maintain their housing once assistance ends; and**
 - (3) provide the organization name or position title responsible for overseeing the CoCs strategy to rapidly rehouse families with children within 30 days of becoming homeless.**
- (limit 2,000 characters)**

The number of families experiencing homelessness decreased from 2017 to 2018 by 7%. The CoC's strategy to rapidly rehouse families with children within 30 days of becoming homeless include the utilization of RRH funding with intensive case management, housing counseling and aftercare services and the use of HOME funds for tenant based rental assistance. Families will be assisted with placement and connections to landlords. Once rehoused, families will receive on-going case management to assist with stabilization and linkage to community resources that the family has indicated a need for. The Local Management Board is supporting Getting Ahead in a Just Getting By World classes that are being offered to families in the community. This program provides classes for low income families to address the causes of poverty. These classes have a high success rate with evaluations showing significant changes on poverty-related knowledge, perceived stress, mental health and well-being, self-sufficiency and goal directed behavior and planning. The Reducing Childhood Hunger Initiative also aims to help families become more self-sufficient, food secure, and economically stable. The Harford County Office of Community and Economic Development is the CoC Lead and responsible for overseeing the CoC's strategy to rapidly rehouse families experiencing homelessness within 30 days.

3B-2.3. Antidiscrimination Policies. Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent supportive housing (PSH and RRH) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on age, sex, gender, LGBT status, marital status, or disability when entering a shelter or housing.

CoC conducts mandatory training for all CoC and ESG funded service providers on these topics.	<input type="checkbox"/>
CoC conducts optional training for all CoC and ESG funded service providers on these topics.	<input type="checkbox"/>
CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	<input type="checkbox"/>
CoC has worked with ESG recipient(s) to identify both CoC and ESG funded facilities within the CoC geographic area that may be out of compliance, and taken steps to work directly with those facilities to come into compliance.	<input type="checkbox"/>
CoC has sought assistance from HUD through submitting AAQs or requesting TA to resolve non-compliance of service providers.	<input type="checkbox"/>

3B-2.4. Strategy for Addressing Needs of Unaccompanied Youth Experiencing Homelessness. Applicants must indicate whether the CoC’s strategy to address the unique needs of unaccompanied homeless youth includes the following:

Human trafficking and other forms of exploitation	Yes
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LGBT youth homelessness	Yes
Exits from foster care into homelessness	Yes
Family reunification and community engagement	No
Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	No

3B-2.5. Prioritizing Unaccompanied Youth Experiencing Homelessness Based on Needs. Applicants must check all that apply from the list below that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.

History or Vulnerability to Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
Unsheltered Homelessness	<input checked="" type="checkbox"/>
Criminal History	<input type="checkbox"/>
Bad Credit or Rental History	<input type="checkbox"/>

**3B-2.6. Applicants must describe the CoC's strategy to increase:
 (1) housing and services for all youth experiencing homelessness by providing new resources or more effectively using existing resources, including securing additional funding; and
 (2) availability of housing and services for youth experiencing unsheltered homelessness by providing new resources or more effectively using existing resources.
 (limit 3,000 characters)**

According to the data provided through outreach efforts, the Local Management Board and the public school system, our CoC has not identified there to be any unsheltered youth under the age of 18. The CoC served 12 youth ages 18-24 who are unsheltered and one parenting youth household from 7/1/17-6/30/18. These youth are connected to the various mainstream shelter programs through our coordinated entry system. They receive referrals for education supports, employment, mainstream benefits and resources for health and wellness. Should any youth under the age of 18 be identified as unsheltered, the Department of Social Services is contacted to engage the youth and ensure safety and that their needs are met. Currently, DSS is piloting a program, The Compass Program, targeted to youth coming out of the foster system ages 18-24 to ensure they are stably housed and connected to resources that promote stability. A series of Getting Ahead in a Just Getting By World classes are being offered at the public library. These are geared toward youth and will provide classes that address the causes of poverty.

**3B-2.6a. Applicants must:
 (1) provide evidence the CoC uses to measure both strategies in question 3B-2.6. to increase the availability of housing and services for youth**

experiencing homelessness;
(2) describe the measure(s) the CoC uses to calculate the effectiveness of the strategies; and
(3) describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of the CoC’s strategies.
(limit 3,000 characters)

The CoC continues to partner with the Local Management Board, DSS and the public school system to assess the state of youth homelessness in our CoC. In a study recently conducted by the Local Management Board, the need for services for disconnected youth was listed as the top priority among providers and focus group participants. The need for additional services for unsheltered youth will continue to be evaluated. The CoC currently uses the HUD system performance measures to evaluate the effective of the strategies employed by the CoC. HMIS is the tool that assists in monitoring the state of youth homelessness in our community and results from the HMIS system will be used to influence and create additional specialized strategies should a need be indicated.

3B-2.7. Collaboration–Education Services. Applicants must describe how the CoC collaborates with:

(1) youth education providers;
(2) McKinney-Vento State Education Agency (SEA) and Local Education Agency (LEA);
(3) school districts; and
(4) the formal partnerships with (1) through (3) above.
(limit 2,000 characters)

The CoC has a strong partnership with the public school system. A dedicated Pupil Personnel Worker (PPW) from the public school system has been assigned to ensure all students experiencing homelessness are connected to and receiving their education. This representative is a member of the CoC Board and was integral in the development of standards that were adopted by the CoC related to informing families and individuals experiencing homelessness of their eligibility and rights for education services.

3B-2.7a. Applicants must describe the policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services.
(limit 2,000 characters)

It is the policy of the CoC that Housing programs serving families with children must: 1. Designate a staff member to ensure all school-age children are receiving the educational rights and benefits of the McKinney-Vento Act; 2. Support families in requesting services from the appropriate Pupil Personnel Worker (PPW) to ensure students are enrolled as quickly as possible and any transportation needs are communicated; Contact the PPW within three (3) days of a family entering or exiting the shelter. When possible, the discharge plan for a family should include notifying the PPW 30 days prior to exit; and 4. Provide resources and referrals to children services such as Head Start, pre-school, Child Find, Family & Children Services or purchase of care for daycare. (page 9 of the Standards of Care)

3B-2.8. Does the CoC have written formal agreements, MOU/MOAs or partnerships with one or more providers of early childhood services and supports? Select “Yes” or “No”. Applicants must select “Yes” or “No”, from the list below, if the CoC has written formal agreements, MOU/MOA’s or partnerships with providers of early childhood services and support.

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	No	No
Head Start	No	Yes
Early Head Start	No	Yes
Child Care and Development Fund	No	No
Federal Home Visiting Program	No	No
Healthy Start	No	No
Public Pre-K	No	Yes
Birth to 3 years	No	No
Tribal Home Visting Program	No	No
Other: (limit 50 characters)		
Parenting Inside Out	No	Yes
Project S.E.E.K.	No	Yes

3B-3.1. Veterans Experiencing Homelessness. Applicants must describe the actions the CoC has taken to identify, assess, and refer Veterans experiencing homelessness, who are eligible for U.S. Department of Veterans Affairs (VA) housing and services, to appropriate resources such as HUD-VASH, Supportive Services for Veterans Families (SSVF) program and Grant and Per Diem (GPD). (limit 2,000 characters)

Veterans identified experiencing homelessness are screened and referred via the Coordinated Entry system. Veterans are referred tot he Homeless Outreach program at the VA and are referred for SSVF services. Veterans have access to VASH vouchers through the VA homeless outreach department and must be referred by them to the VA in Baltimore for VASH vouchers. The CoC is attempting to put together a veterans workgroup to look specifically at the needs of the veteran population in our CoC. A by-name list was created last year to help track the flow of individuals and families experiencing homelessness who are also veterans. There are no GPD programs in our jurisdiction. The 2018 PIT showed a 12% decrease in the number of veterans experiencing homelessness. The number of unsheltered veterans experiencing homelessness remained at 1 veteran from 2017 to 2018.

3B-3.2. Does the CoC use an active list or by name list to identify all Veterans experiencing homelessness in the CoC? Yes

3B-3.3. Is the CoC actively working with the VA and VA-funded programs to achieve the Yes

benchmarks and criteria for ending Veteran homelessness?

3B-3.4. Does the CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach? No

3B-5. Racial Disparity. Applicants must: Yes
(1) indicate whether the CoC assessed whether there are racial disparities in the provision or outcome of homeless assistance;
(2) if the CoC conducted an assessment, attach a copy of the summary.

3B-5a. Applicants must select from the options below the results of the CoC's assessment.

People of different races or ethnicities are more or less likely to receive homeless assistance.	<input checked="" type="checkbox"/>
People of different races or ethnicities are more or less likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
There are no racial disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
The results are inconclusive for racial disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>

3B-5b. Applicants must select from the options below the strategies the CoC is using to address any racial disparities.

The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	<input type="checkbox"/>
The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	<input type="checkbox"/>
The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	<input type="checkbox"/>
The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups	<input type="checkbox"/>
The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	<input type="checkbox"/>
The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	<input type="checkbox"/>
The CoC has staff, committees or other resources charged with analyzing and addressing racial disparities related to homelessness.	<input type="checkbox"/>
The CoC is educating organizations, stakeholders, boards of directors for local and national non-profit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	<input type="checkbox"/>
The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	<input type="checkbox"/>
The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	<input type="checkbox"/>

The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	<input type="checkbox"/>
Other:	<input type="checkbox"/>

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

- 4A-1. Healthcare. Applicants must indicate, for each type of healthcare listed below, whether the CoC:**
- (1) assists persons experiencing homelessness with enrolling in health insurance; and**
 - (2) assists persons experiencing homelessness with effectively utilizing Medicaid and other benefits.**

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	Yes
Non-Profit, Philanthropic:	Yes	Yes
Other: (limit 50 characters)		

- 4A-1a. Mainstream Benefits. Applicants must:**
- (1) describe how the CoC works with mainstream programs that assist persons experiencing homelessness to apply for and receive mainstream benefits;**
 - (2) describe how the CoC systematically keeps program staff up-to-date regarding mainstream resources available for persons experiencing homelessness (e.g., Food Stamps, SSI, TANF, substance abuse programs); and**
 - (3) provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy for mainstream benefits. (limit 2,000 characters)**

The CoC works with mainstream programs that assist persons experiencing homelessness to apply for and receive mainstream assistance. Proactive case management is offered and referrals are made directly to providers via the coordinated entry system. The coordinated entry provider utilizes a on-line benefit assessment software to help persons assess eligibility and apply for benefits they may qualify for like Food stamps, SSI, TANF, etc. The health department is co-located with the coordinated entry provider on specific days during the month to assist in enrolling persons in health care. The CoC has an active partnership with the mental health and substance use providers in the jurisdiction. These providers are active participants of the CoC and attend the CoC meetings. Coordinated Entry is able to make directly referrals to these

providers for things like targeted case management and mental health treatment. SOAR training is also offered by the Office on Mental Health and many of the mainstream providers have trained SOAR case managers in their organization. Weekly employment e-mail blasts are sent out to the CoC by the CoC Lead from the Workforce Center and the Workforce Center is co-located with the Office of Community & Economic Development, the CoC Lead. Case management services are required to be offered by all shelter providers and it the expectation that their clients will be connected to and receiving benefits. The Harford County Office of Community and Economic Development is the CoC Lead and responsible for overseeing the CoC's strategy for mainstream benefits.

4A-2.Housing First: Applicants must report:

- (1) total number of new and renewal CoC Program Funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC is applying for in FY 2018 CoC Program Competition; and**
- (2) total number of new and renewal CoC Program Funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC is applying for in FY 2018 CoC Program Competition that have adopted the Housing First approach—meaning that the project quickly houses clients without preconditions or service participation requirements.**

Total number of new and renewal CoC Program Funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC is applying for in FY 2018 CoC Program Competition.	8
Total number of new and renewal CoC Program Funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC is applying for in FY 2018 CoC Program Competition that have adopted the Housing First approach—meaning that the project quickly houses clients without preconditions or service participation requirements.	8
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects in the FY 2018 CoC Program Competition that will be designated as Housing First.	100%

4A-3. Street Outreach. Applicants must:

- (1) describe the CoC's outreach;**
- (2) state whether the CoC's Street Outreach covers 100 percent of the CoC's geographic area;**
- (3) describe how often the CoC conducts street outreach; and**
- (4) describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance. (limit 2,000 characters)**

The Harford Community Action Agency who manages our coordinated entry also provides street outreach for the entire jurisdiction. They work closely with the Sheriff's Office and the PATH outreach provider who specializes in mental health case management. These organizations make up our homeless crisis response team. Outreach workers go to encampments, the day shelter, soup kitchens and to a peer run mental health day center. The Part-time outreach worker employed through coordinated entry provides outreach 2-3X a week. The PATH outreach worker conducts outreach 5 days a week. They also respond to reports of new encampments. They go into the day shelter to offer case management services and linkage to other community resources such as mental health treatment, entitlements, food and clothing, etc. Annually, in connection with the PIT count, Harford County holds Project Homeless

Connect. This event brings together a multitude of tangible services that are offered free of charge to those who may be at-risk or are currently experiencing homelessness. We have found that this event facilitates an opportunity for engagement with people who have been reluctant to seek out or accept services in the past. Persistence and reliability are key to successfully engaging individuals that are reluctant to seek services. Outreach staff work on building trust and rapport with these individuals and families in hopes that they will decide to become engaged in services.

In addition to this special event, the CoC has made posters that are hung in public places like libraries, senior centers, hospitals, the Department of Social Services and schools. These posters have information directing those having a housing crisis to our coordinated entry provider. These posters also contain the United Way 2-1-1 helpline.

4A-4. Affirmative Outreach. Applicants must describe:

(1) the specific strategy the CoC implemented that furthers fair housing as detailed in 24 CFR 578.93(c) used to market housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, gender identify, sexual orientation, age, familial status or disability; and

(2) how the CoC communicated effectively with persons with disabilities and limited English proficiency fair housing strategy in (1) above. (limit 2,000 characters)

Harford County affirmatively markets housing & supportive services to eligible persons who are least likely to apply in the absence of special outreach, using strategies including: conducting events in non-traditional locations such as provider partner offices, churches & public libraries; conducting targeted in-person outreach & education through street outreach teams; media campaigns & Project Homeless Connect – an annual one day resource fair held in conjunction with PIT that is marketed towards homeless and under served populations. Harford County partners with the Commission on Disabilities to provide information and Harford County. Harford County provides the following translation services to any one requesting this service: telephone translation services in 240 languages & dialects, document translation in 100 languages & on-site translation in over 25 languages. TTY services, sign language interpretation & other formats are also available.

4A-5. RRH Beds as Reported in the HIC. Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2017 and 2018.

	2017	2018	Difference
RRH beds available to serve all populations in the HIC	0	35	35

4A-6. Rehabilitation or New Construction Costs. Are new proposed project applications requesting \$200,000 or more in funding for housing rehabilitation or new construction?

4A-7. Homeless under Other Federal Statutes. No
Is the CoC requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other Federal statutes?