



*... leading us on a new path
forward by restoring balance
and fiscal responsibility for
our citizens & employees*



HARFORD COUNTY

Approved FY20 Budget in Brief

Barry Glassman, County Executive

A Message from Harford County Executive Barry Glassman

In this first budget of my second term, we are building on our success in Harford County with record level funding for education and public safety, without raising tax rates. In fact, in each of the past five years we have directed funds to restore salary increases for our teachers and law enforcement totaling \$38 million. At the same time, we have identified efficiencies within our budget to help restore salaries for our dedicated county employees. We have also maintained our AAA bond rating, which keeps borrowing costs low for vital capital projects such as roads, fire and EMS infrastructure, schools, parks and recreational facilities. This progress was made possible by following our path to fiscal balance and responsibility in local government.

In FY 20, our approved \$595,390,000 general fund operating budget directs historic-level funding to our first responders and the largest increase in a decade for our public schools, including additional support for school psychologists. We also dedicate a record \$1 million to target the opioid epidemic. This includes \$250,000 for phase two of the 24-hour Harford County Crisis Center for Mental Health and Addiction, helping families in need find services day or night.

The approved \$155,966,000 capital budget includes \$42.8 million for thirteen projects requested by Harford County Public Schools, including final funding for the new Havre de Grace Middle/High School; county road and bridge projects; stormwater remediation; Next-Gen 911 technology; priorities requested by our volunteer fire companies, school security measures, and final funding for the Ma & Pa Trail Connection.

The total budget for FY 20 is \$903,624,125. Highlights appear below.

RESTORING BALANCE & EFFICIENCY

- Record-level funding for education and public safety
- County government efficiencies help fund other operations
- AAA bond rating lowers borrowing costs; this highest possible rating maintained due to strong management and realistic Capital Improvement Program
- No tax increases

REINVESTING IN OUR WORKFORCE

- \$2,000 merit-based increase per qualifying county employee
 - Equivalent increases for State's Attorney, Circuit Court, and for Sheriff's Office civilian employees
 - \$2,000 increase will have a greater impact on lower-salaried workers
- One step increase, in accordance with the HCSO pay plan, plus 1% COLA for law enforcement and correctional personnel

INVESTING IN EDUCATION

- Record level funding continues for Harford County Public Schools
 - \$256,465,645 operating funds for HCPS in FY 20; total increase of **\$10.7 million** over FY 19 and over the required Maintenance of Effort
 - \$10 million of the total increase dedicated to raising instructional salaries, qualifying HCPS to apply for new state funding to further increase teacher salaries
 - \$650,000 is to strengthen mental health services with added support for school psychologists
- Full funding for Harford Community College's requested 2% increase

STRENGTHENING COMMUNITIES

- \$1 million for preventing and treating opioid addiction, behavioral health
 - County funding increases to \$750,000 in FY 20 for treatment assistance, prevention, recover coach training, 24-hour hotline, and post recovery support
 - \$250,000 for the second phase of the 24 hour Harford County Crisis Center for Mental Health and Addiction
- Historic level funding for our first responders:
 - \$7,037,245 – Volunteer fire companies; representing a 2% increase over FY 19
 - \$4,196,668 – Harford County Volunteer Fire & EMS Foundation
 - \$2,165,168 – Harford County EMS Service
 - \$250,000 – Contribution to Jarrettsville VFC to assist with repairing the fire protection pond
- Support for Community Organizations
 - Harford County Humane Society
 - Harford Center
 - The Arc Northern Chesapeake
 - Miracle League
 - Havre de Grace Colored High School Foundation

CAPITAL PROJECT HIGHLIGHTS

- **\$42.8 million** for 13 HCPS projects including security measures, technology, HVAC and roof replacements, special education facilities improvements and replacement buses, and funds to complete the new \$100 million Havre de Grace Middle/High School
- **\$28.5 million** for County road and bridge projects
- **\$11.8 million** for public safety projects including Whiteford and Aberdeen VFC renovations and other fire company priority repairs and life safety equipment; a multi-agency Public Safety Mobile Command Center; construction of a new County EMS station; support for Next-Gen 911; and upgrades to public safety radio communications in schools
- **\$10.9 million** for Stormwater remediation projects
- **\$6 million** to complete the Ma & Pa Trail connection
- **\$4.7 million** for Water and Sewer infrastructure investments
- **\$2.5 million** to support sports tourism through improvements to parks and recreation playing surfaces, including Cedar Lane Sports Complex
- **\$2.1 million** for comprehensive upgrades to the Chesapeake Center at Harford Community College

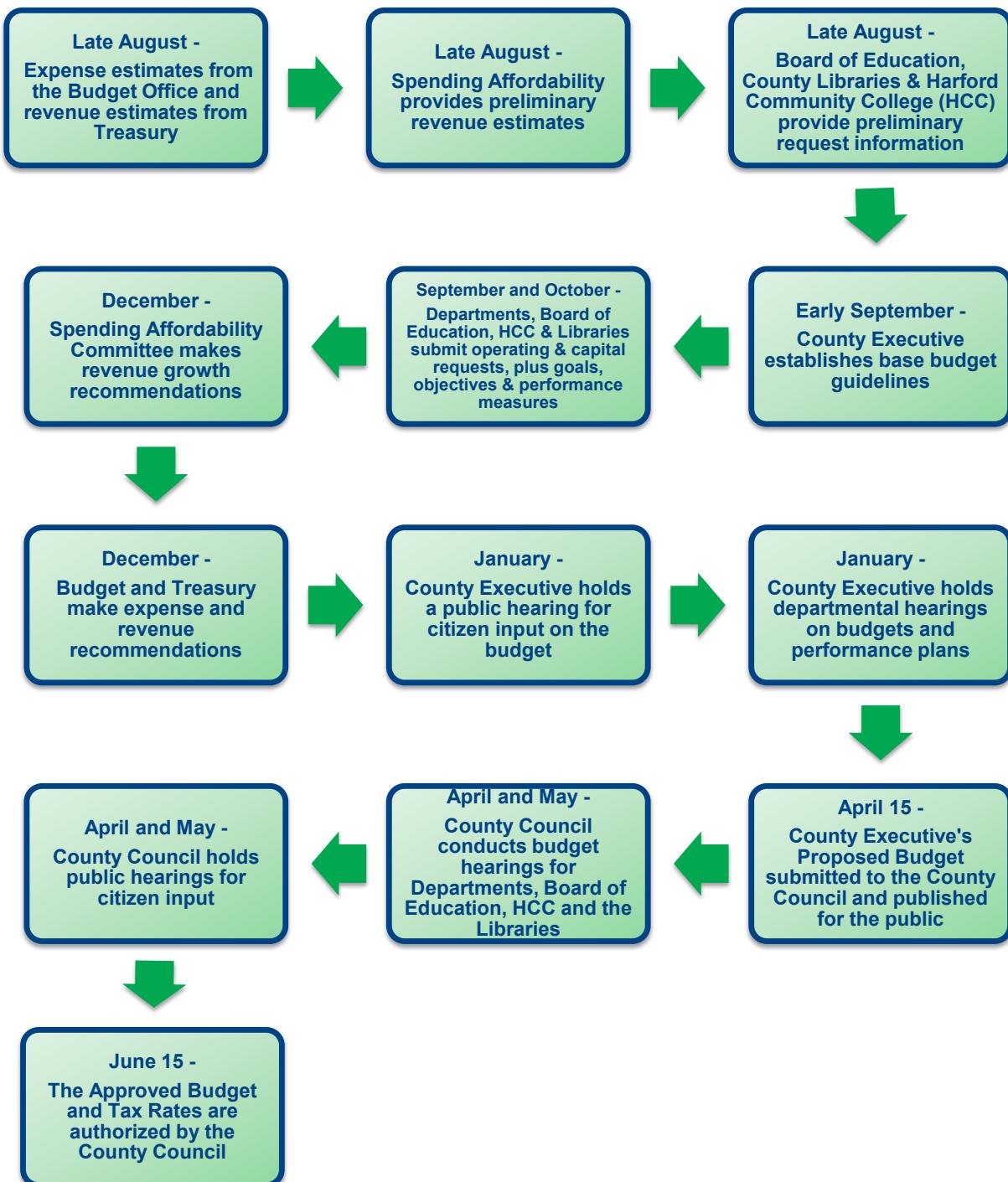
In closing, I want to thank the many citizens who shared their budget priorities with me through our fifth annual virtual town hall meeting. Their priorities helped shape my budget priorities in my budget that follows. I also want to thank my Director of Administration Billy Boniface, our award-winning budget team, and our county employees who work hard each day to serve you, our fellow citizens of Harford County.



Barry Glassman
County Executive

BUDGET PROCESS

With advice from a Spending Affordability Committee (comprised of local citizen volunteers) and departmental staff; after meetings with all County departments, the Board of Education, the County Libraries and Harford Community College; and after conducting a public hearing to secure citizen input; the County Executive proposes an annual budget which by law, must be presented to the County Council by April 15th. The Council then holds its own hearings. By June 15th, the Council is required by law to adopt an Operating and Capital Budget and set tax rates.



HARFORD COUNTY FISCAL POLICY

Harford County's Fiscal Policies and Budget Process were framed by the County Charter, Article V, Budget and Finance and the County Code; expanded by our Business Plan; enhanced by recommendations of the Government Finance Officers Association; and conform to Federal, State and local regulations as well as requirements of the Governmental Accounting Standards Board. At the core of these policies is the County's determination to remain fiscally conservative, yet recognize fluctuations in the economy, changing trends, the adoption of new laws, and the concerns of our citizens. The County constantly reviews and adapts where necessary, our ways of conducting business. Harford County's Five Year Business Plan assures our citizens that funding for public services, programs and facilities is sufficient to assure effectiveness, appropriate as to source; and fair and equitable throughout the County. The cornerstones of the Plan are:

A Six Point Financial Plan

Expenditures will be based on a real versus a perceived need

Expenses, functions, services and projects will be affordable

An affordable ten year capital program will be planned and implemented in accordance with the County's debt policies

Conservative operating budgets will be planned and prepared

New sources of revenue will be identified and advanced

A fund balance equal to 5% of the General Fund Operating Budget will be preserved to maintain our credit rating & provide for emergencies

Strategic Planning Incorporating Ten Principles of Sound Financial Management

The County's Land Use Plan shall not become static and will be synchronized with the Operating & Capital Budgets and the Capital Improvement Program;

The retention and expansion of local businesses will be encouraged, while attracting new companies to the County in order to expand our assessable base, diversify our economy, and increase employment opportunities for our citizens; Budgets will be conservative; a surplus in the General Fund at the end of each fiscal year shall be imperative; and a 5% Reserve of the General Fund will be maintained;

Net Bonded Debt will be maintained at a level of no more than 2.3% of the full cash value of assessable property in the County. As we hold conservative, yet fluid and responsive debt management to be fiscally prudent, bonded debt and its resulting Debt Service is to be kept to as small a portion of the General Fund Budget as is realistically possible, while not tied to a set ratio;

Debt will be issued only after a careful analysis ensures that revenue to pay that debt will be available;

If a deficit is forthcoming, the County Executive will impose a freeze on hiring and spending;

Accounting practices will conform to Generally Accepted Accounting Principles;

All efforts will be made to improve program and employee productivity;

Duplicative functions within government will be reduced;

County Agencies will fully support the cost management system.

Debt Management

Pay-As-You-Go (Paygo) will be used for minor renovation and repair projects with an asset life of less than ten years; new buildings, major renovations and repairs to existing facilities, which contribute to the asset's life can be financed with General Obligation bonds.

Cash Management

100% of idle cash will be pooled for investment based on an analysis used to determine the best possible return while ensuring maximum cash availability.

Revenue Policies

An annual review of revenue projections for the next three fiscal years; setting user charges and fees at a level related to the cost of providing the service; assuring that property appraisal and assessment procedures (through a State function) are fair and accurate, checking that property classifications ensure land zoned carries the proper appraisal; and following an aggressive policy of collecting property taxes.

Operating Budget Policies

Assure that all current expenses will be paid for with current revenues; capital plant and equipment will be maintained & scheduled for orderly replacement; three year expenditure projections will be updated annually; enacted budgets will be adhered to; monthly reports will be prepared comparing actual revenues to expenses; fiscal impact statements will be prepared for all legislative proposals, new administrative policies, procedures/programs, & will be used to determine the revenue & expense impact of subdivision approvals.

Capital Improvement Budget Policies

Require the County to use the least costly method of financing all new projects, & to coordinate the capital budget with the operating budget; projected debt service must follow the County's debt policies & be included in the operating budget.

HARFORD COUNTY BUDGET ORGANIZATION

Harford County's comprehensive financial and operating plan for the fiscal year is comprised of the Annual Operating and Capital Budgets and our Six Year Capital Improvement Program.

The Operating Budget

The Annual Operating Budget details fiscal information for all County departments and agencies along with information on services, programs, goals, objectives, performance measures, and staffing requirements. Also defined are the County's contributions to independent sectors such as the Board of Education, Harford Community College & the County's Libraries. The budget consists of the following separate established funds to record the receipt and application of resources which by law or generally accepted accounting principles, must be kept distinct:

The General Fund

- The General Fund is the principal operating fund for Harford County Government and is used to account for all financial resources except those required by law, County policy, and/or generally accepted accounting principles to be accounted for in another fund.

The Highways Fund

- The Highways Fund is used to account for dedicated revenues derived from specific taxes and other earmarked revenue sources restricted to expenditures for the operation and support of the Department of Public Works - Divisions of Highways and Construction Management, County fleet maintenance, traffic safety and transportation services.

The Water and Sewer Debt Service Fund

- The Water and Sewer Debt Service Fund accounts for principal and interest payments on water and sewer bonds and loans, financed by dedicated revenues derived from user fees and surtaxes.

Stormwater Management Fund

- The Stormwater Management Fund is a special account for deposit of a certain portion of the recordation tax, \$0.55 for each \$500 of the sale price for each property deed recorded. To be used for watershed protection and restoration.

The Water and Sewer Fund

- The Water and Sewer fund is an enterprise fund, accounting for operations financed and conducted similar to private enterprise. It is the County Government's intent to finance these services primarily through charges to water and sewer service customers.

Special Revenue Funds

- The Special Revenue Funds were established to comply with the Governmental Accounting Standards Board's (GASB) Statement No. 34, which requires maintaining individual accounts for programs of a self supporting nature (Parks and Recreation Special Revenue Fund) or which do not provide basic governmental services (County and State Agricultural Preservation Funds).

The Tax Increment Financing Fund

- The Tax Increment Financing Fund is a special fund for the deposit of a certain portion of the real property tax collected in a development district and used to finance or reimburse the cost of special obligation bonds for certain public improvements relating to the district without constituting a general obligation of the County.

The Capital Budget and Capital Improvement Program

Harford County Government officials, with input from all departments and agencies, identify the long-range need to construct new or improve existing public facilities, and formulate a capital plan, consisting of a one year Capital Budget and a six year Capital Improvement Program. Such a program provides appropriation authority and planning for projects of long-term usefulness, size and cost, and/or which require large expenditures of funds usually programmed over more than one year and which result in a durable capital asset.

HARFORD COUNTY BRIEF ECONOMIC FACTS

Population

	Households	Population	Population Distribution	Age	Percent
				Under 18	27.7%
2015*	96,013	258,843		18-64	56.0%
2020**	97,892	258,670		Over 64	16.2%
2025**	101,689	265,100			<u>100.0%</u>

*Estimated

**Projected

Major Employers

Employer	Product/Service	Employment
Aberdeen Proving Ground	Military Installation/R&D	20,900
Upper Chesapeake Health	Medical Services	3,129
Rite Aid Mid-Atlantic Customer Support Ctr.	Pharmaceuticals/Consumer Goods	1,000
Kohl's	Consumer Goods Distribution/Retail	1,140
Harford Community College	Higher Education	1,011
Frito Lay	Food Processing	750
BSC America	Auto Auction	475
Lorien	Medical Services	450

Income

Distribution	Harford County	Maryland	U.S.
Under \$25,000	13.1%	14.9%	21.4%
\$25,000 - \$49,999	15.3%	17.6%	22.5%
\$50,000 - \$74,999	16.2%	16.9%	17.7%
\$75,000 - \$99,999	14.1%	13.3%	12.3%
\$100,000 - \$149,999	21.3%	18.4%	14.1%
\$150,000 - \$199,999	11.1%	9.2%	5.8%
\$200,000 and over	8.8%	9.7%	6.3%
Median Household Income	\$83,455	\$78,916	\$57,652
Avg. Household Income	\$104,350	\$103,845	\$81,283
Per Capita Income	\$37,972	\$39,070	\$37,913
Total Income (millions)	\$9,346	\$226,495	\$9,658,475

Tax Rates

	Harford County	Maryland
Corporate Income Tax (2015)	None	8.25%
Personal Income Tax (2015)	3.06%	2.0%-5.75%
Sales & Use Tax (2015)	None	6.0%
Real Property Tax (2015)	\$1.04	0.112
Business Personal Property Tax (2015)	\$2.60	None

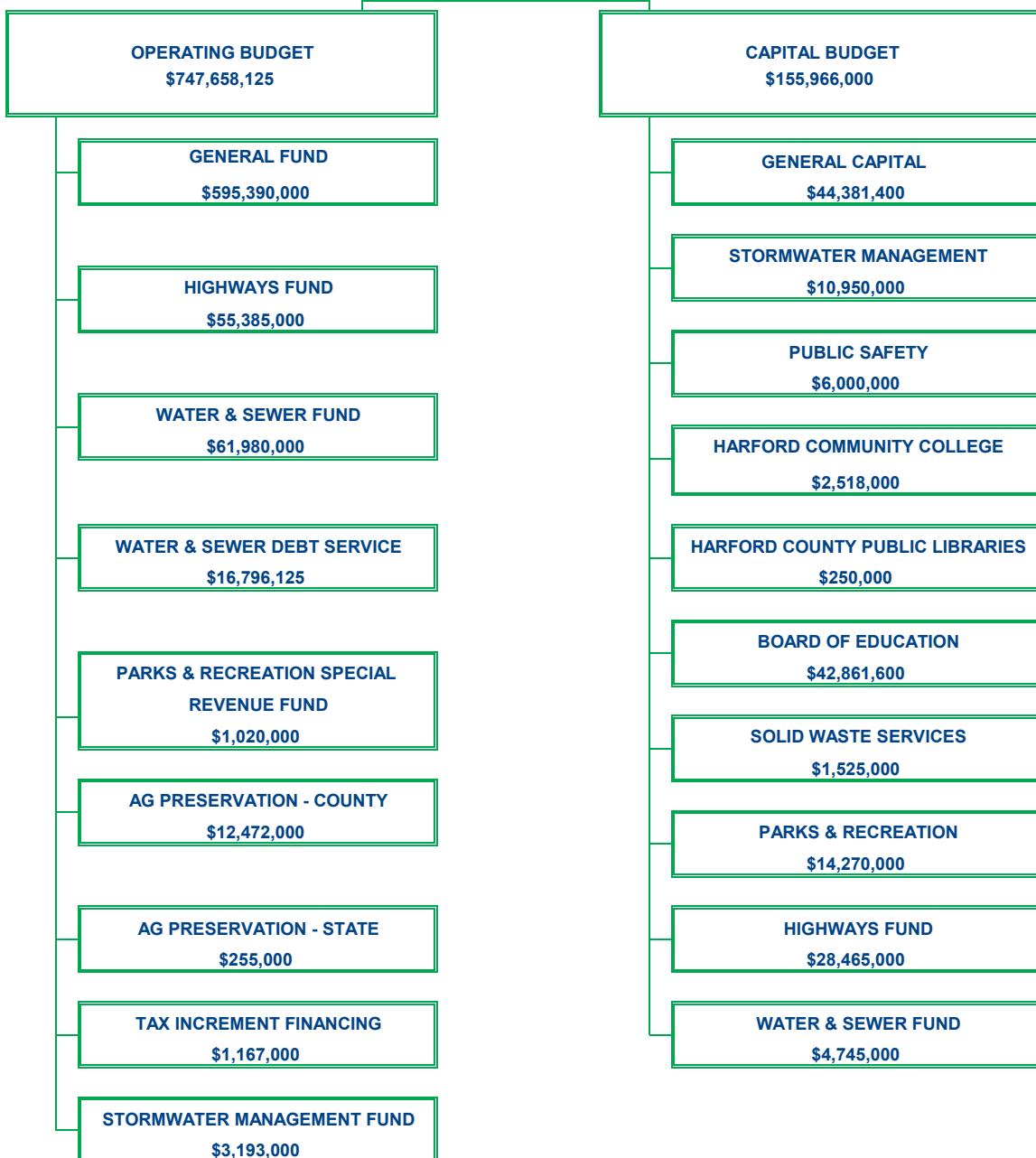
Major Tax Credits Available:

Enterprise Zone, Job Creation, R&D, Biotechnology and Cybersecurity Investment, A&E District

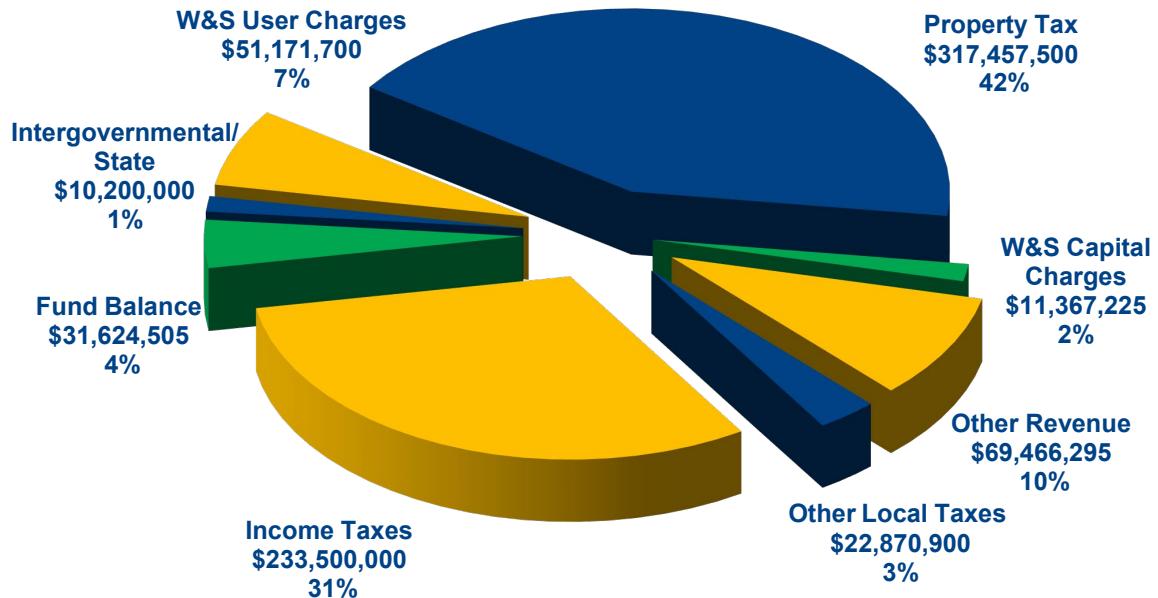
Harford County's Bond Rating

Harford County went to the bond market on January 15, 2019 for a \$40,000,000 bond sale. The County received the highest rating possible from all of the three investor services, resulting in Fitch Ratings of AAA, Standard and Poor's ratings of AAA, and Moody's Investor Service ratings of Aaa.

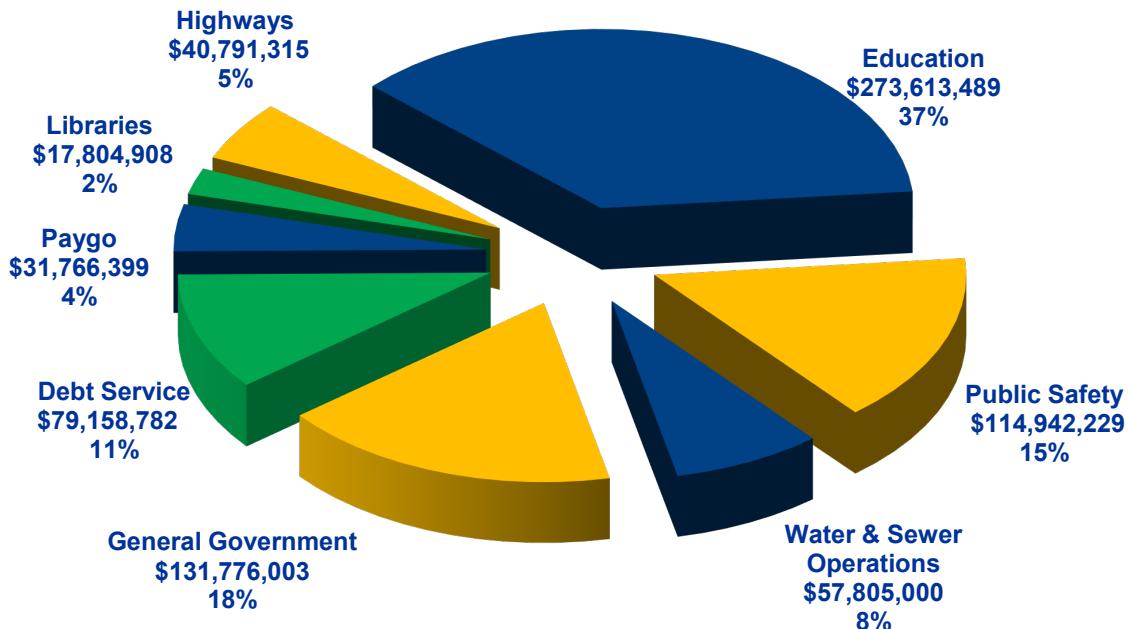
HARFORD COUNTY
TOTAL FY 20 APPROVED BUDGET ALL FUNDS
\$903,624,125



ALL FUNDS OPERATING BUDGETS
Fiscal Year 2019-2020
TOTAL APPROVED REVENUES \$747,658,125



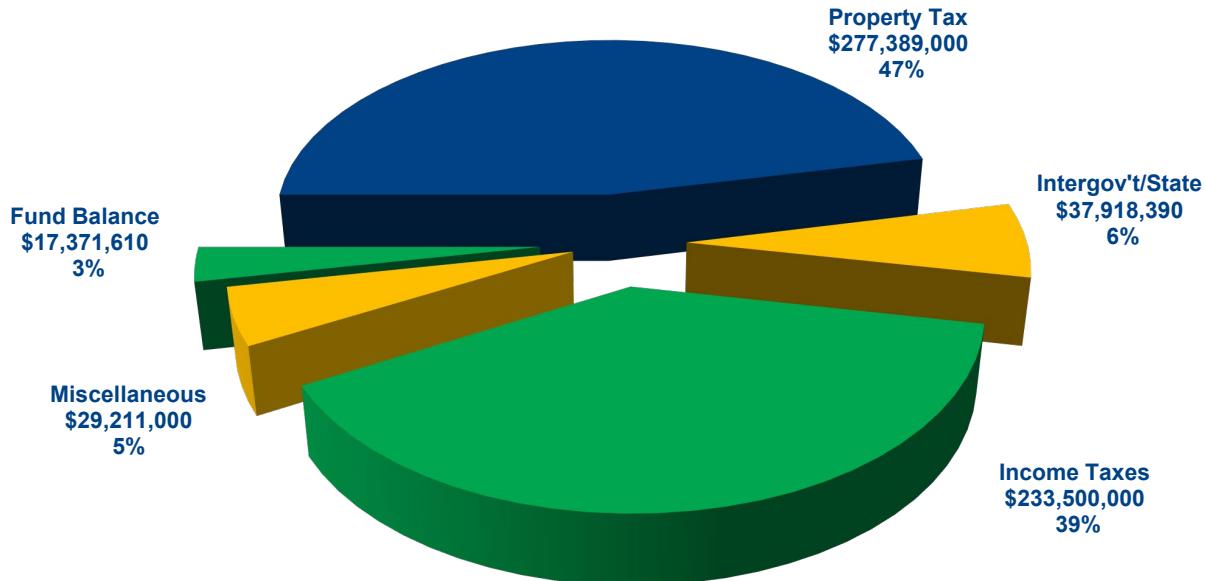
TOTAL APPROVED APPROPRIATIONS \$747,658,125



GENERAL FUND REVENUES

Fiscal Year 2019 - 2020

TOTAL APPROVED BUDGET \$595,390,000



FY 2020 APPROVED GENERAL FUND REVENUE BREAKDOWN

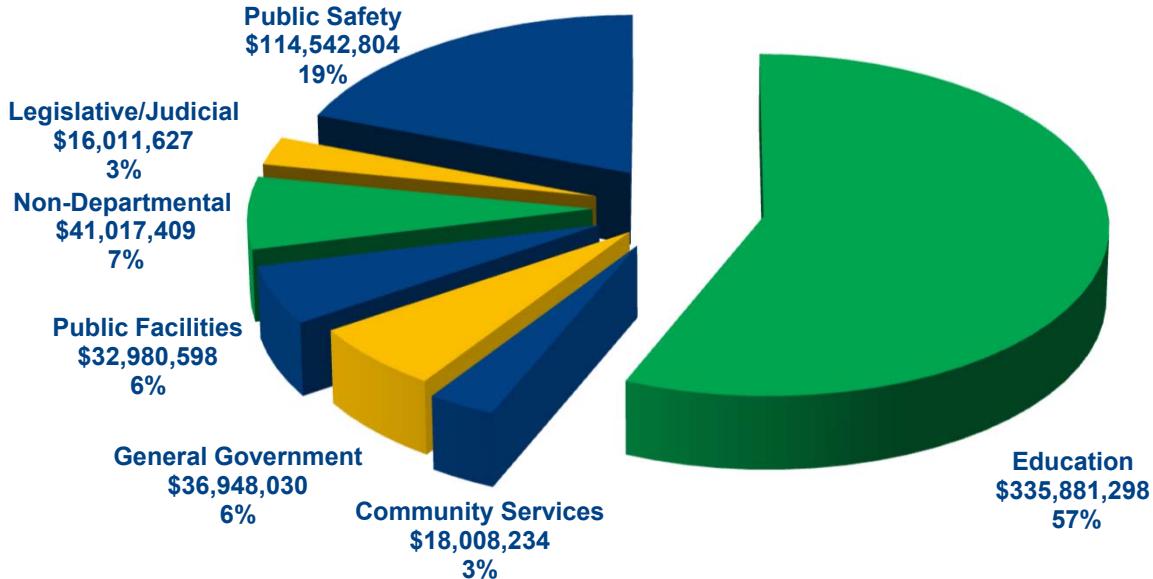
PROPERTY TAXES:	47%	277,389,000	INCOME TAX	39%	233,500,000
Real & Personal Deductions		282,375,000 (4,986,000)			
MISCELLANEOUS:	5%	29,211,000	INTERGOV'T/STATE:	6%	37,918,390
Investment Income	1,630,000		Intergovernmental	6,155,000	
License & Permits	4,502,600		Intra-County	2,366,479	
Other Taxes	6,540,000		Pro Rata	6,180,911	
Service Charges	15,324,000		Recordation	11,765,600	
Fines & Forfeitures	133,400		Transfer	11,450,400	
Miscellaneous Revenues	1,081,000		FUND BALANCE	3%	17,371,610

TOTAL GENERAL FUND REVENUES	595,390,000
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GENERAL FUND APPROPRIATIONS

Fiscal Year 2019 - 2020

TOTAL APPROVED BUDGET \$595,390,000



FY 2020 APPROVED GENERAL FUND APPROPRIATION BREAKDOWN

GENERAL GOVERNMENT:		6.2%	36,948,030	EDUCATION:	56.4%	335,881,298
County Executive		776,516		Public Schools:	50.0%	297,542,559
Administration		10,665,326		Board of Ed. Operating		256,465,645
Procurement		866,199		Board of Ed. Debt Service		34,704,889
Treasury		3,799,963		Board of Ed. PAYGO		3,022,600
Law		2,372,833		HCSO School Policing Unit		3,349,425
Human Resources		2,283,418				
Office of Gov't & Comm. Rel.		1,229,757		Harford Community College:	3.0%	20,283,831
Info. & Comm. Technology		10,963,694		HCC Operating		17,147,844
Planning & Zoning		3,990,324		HCC Debt Service		3,135,987
			32,980,598			
PUBLIC FACILITIES:		5.5%				
Public Works		21,438,441		Harford County Public Library:	3.0%	18,054,908
Natural Resources		807,883		HCPL Operating		17,804,908
Rural Legacy Program		50,000		HCPL PAYGO		250,000
Parks & Recreation		10,684,274				
PUBLIC SAFETY:		19.2%	114,542,804	LEGISLATIVE/JUDICIAL:	2.7%	16,011,627
Sheriff		81,329,657		County Council		3,371,089
Emergency Services		14,688,423		Judicial		3,646,472
Volunteer Fire Companies		7,037,245		State's Attorney		6,339,047
EMS Foundation		4,196,668		Elections		2,655,019
Inspections, Licenses & Permits		3,390,811		NON-DEPARTMENTAL:		41,017,409
Humane Society		950,000		Insurance		697,088
PAYGO (Public Safety)		2,950,000		Benefits		9,671,601
COMMUNITY SERVICES:		3.0%	18,008,234	Contingency Reserve		100,000
Community Services		5,317,771		Capital Improvements (General)		3,550,000
Health		3,815,987		Grant Matches		3,799,821
Handicapped Centers		2,454,825		Debt Service (General)		18,472,074
Community & Economic Dev.		6,419,651		Appropriation to Towns		3,606,825
				Appropriation to State		1,120,000

TOTAL GENERAL FUND APPROPRIATIONS

595,390,000

GENERAL FUND

FY 19 APPROVED BUDGET	\$571,655,000	FY 20 APPROVED BUDGET	\$595,390,000
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The General Fund accounts for the largest portion of the total financial operations of Harford County Government. General Fund appropriations are used primarily to finance the administrative activities of County Government and to provide programs and services to our citizens. The major portion of the Board of Education's funding comes from County General Fund dollars. County support for Harford Community College, the Health Department, and the Libraries also come from the General Fund. Other funding sources are comprised of revenues earmarked for specific expenses. It is solely General Fund revenues that are used for basic operations and government services.

REVENUES

The majority (86%) of our projected General Fund Revenues come from Property Taxes and Income Taxes.

<u>PROPERTY TAXES</u>	FY 20 Approved	\$277,389,000	47%	of the General Fund
	FY 19 Approved	\$269,879,000	47%	of the General Fund
	\$ growth	\$7,510,000		
	% growth	2.78%		

In FY 20, the percent of overall increase in property tax revenue is 2.78% or \$7,510,000. The increase is due to the properties being reassessed, known as "Group 1" having property values increased on average by 9.1% statewide. In Harford County, residential assessments increased by 6.2% and commercial assessments increased by 3.0% since their last assessment. FY 20 is the sixth year of positive assessment growth in Harford County.

<u>INCOME TAXES</u>	FY 20 Approved	\$233,500,000	39%	of the General Fund
	FY 19 Approved	\$226,700,000	40%	of the General Fund
	\$ growth	\$6,800,000		
	% growth	3.00%		

Income tax is calculated in Maryland as a percentage of net taxable income. While the State sets a tax rate cap of 3.2% for local governments, the Harford County Council set our income tax rate at 3.06%. The State Comptroller's Office administers and collects the tax and distributes the receipts to the counties and municipalities. We receive approximately 90% of income tax in quarterly distributions of the withholdings and estimated payments.

The increase in quarterly revenue is largely due to an improving economy and lower unemployment. We estimate the FY 19 actual amount to be what we have originally budgeted \$226,700,000. FY 20 will be our ninth year of positive growth in income tax for Harford County.

<u>OTHER REVENUES</u>	FY 20 Approved	\$84,501,000	14%	of the General Fund
	FY 19 Approved	\$75,076,000	13%	of the General Fund
	\$ growth	\$9,425,000		
	% growth	12.55%		

The elements mainly responsible for the growth in "Other" revenues are:

	FY 19 Funding	FY 20 Funding	Change
<u>Recordation Tax</u>	\$12,406,700	\$11,765,600	(\$641,100)

In FY 20, we are anticipating to transfer \$1,100,000 of accumulated recordation tax and \$10,665,600 of current year recordation tax to the General Fund for school debt.

<u>Transfer Tax</u>	\$9,350,000	\$11,450,400	\$2,100,400
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In FY 20, we are anticipating to transfer \$1,800,400 of accumulated transfer tax and \$9,650,000 of new transfer tax to the General Fund to pay school debt.

<u>Fund Balance Appropriated</u>	\$13,913,945	\$17,371,610	\$3,457,665
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Governmental funds report the difference between their assets and liabilities as fund balance. In FY 19, we appropriated \$13,913,945 of assigned fund balance. In FY 20 we have appropriated \$17,371,610 of unassigned fund balance.

<u>All "Other" Revenues combined</u>	\$39,325,355	\$43,913,390	\$4,588,035
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These include: Other taxes, charges for current services, revenues from other agencies, fines and forfeitures, licenses and permits and investment income.

GENERAL FUND EXPENDITURES

	ORIGINAL BUDGET FY 19	EXECUTIVE APPROVED FY 20	CHANGE FY 20 VS. FY 19
<u>GENERAL FUND SUMMARY BY DEPARTMENT:</u>			
COUNTY EXECUTIVE	758,726	776,516	17,790
ADMINISTRATION	10,339,406	10,665,326	325,920
PROCUREMENT	911,221	866,199	(45,022)
TREASURY	3,665,712	3,799,963	134,251
LAW	2,161,309	2,372,833	211,524
PLANNING AND ZONING	3,917,277	3,990,324	73,047
HUMAN RESOURCES	2,144,026	2,283,418	139,392
COMMUNITY SERVICES	5,139,637	5,317,771	178,134
HANDICAPPED CARE CENTERS	2,408,730	2,454,825	46,095
HEALTH	3,775,987	3,815,987	40,000
OFFICE OF GOV'T & COMMUNITY RELATIONS	1,199,523	1,229,757	30,234
INFORMATION & COMMUNICATION TECHNOLOGY	9,808,056	10,963,694	1,155,638
SHERIFF'S OFFICE	81,203,021	84,679,082	3,476,061
EMERGENCY SERVICES	24,192,108	25,922,336	1,730,228
INSPECTIONS, LICENSES AND PERMITS	3,247,709	3,390,811	143,102
PUBLIC WORKS (includes Solid Waste)	18,014,229	21,438,441	3,424,212
COUNTY COUNCIL	3,241,639	3,371,089	129,450
JUDICIAL	3,545,253	3,646,472	101,219
STATE'S ATTORNEY	6,075,073	6,339,047	263,974
ELECTIONS	2,359,305	2,655,019	295,714
BOARD OF EDUCATION	245,815,645	256,465,645	10,650,000
HARFORD COMMUNITY COLLEGE	16,811,612	17,147,844	336,232
LIBRARIES	17,472,912	17,804,908	331,996
PARKS AND RECREATION	9,682,090	10,684,274	1,002,184
CONSERVATION OF NATURAL RESOURCES	734,800	807,883	73,083
COMMUNITY & ECONOMIC DEVELOPMENT	6,423,849	6,419,651	(4,198)
DEBT SERVICE	56,538,121	56,312,950	(225,171)
INSURANCE	714,176	697,088	(17,088)
BENEFITS	9,071,042	9,671,601	600,559
MISCELLANEOUS	20,182,806	19,299,246	(883,560)
RESERVE FOR CONTINGENCIES	100,000	100,000	0
TOTALS:	<u>571,655,000</u>	<u>595,390,000</u>	<u>23,735,000</u>

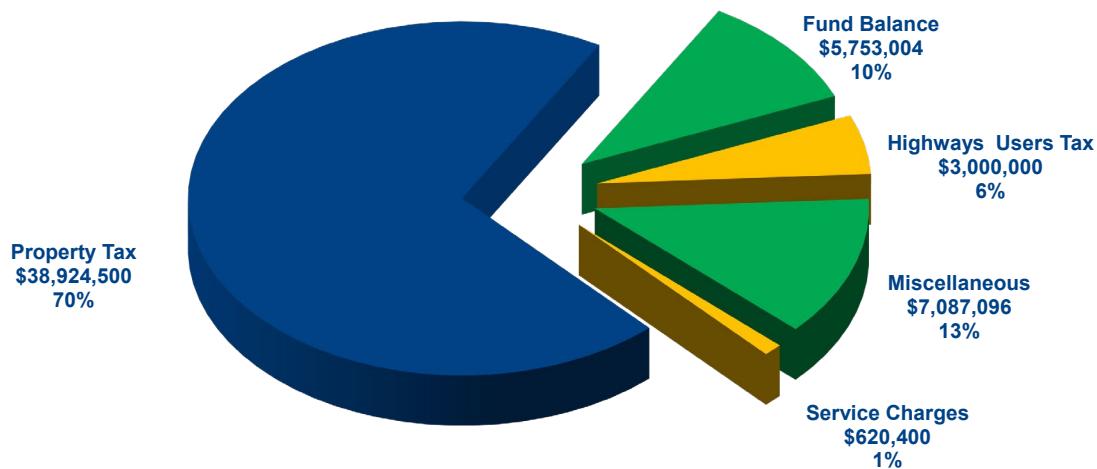
EXPLANATION OF SIGNIFICANT CHANGES:

The General Fund (including Solid Waste) realizes an increase of \$23,735,000 over FY 19.

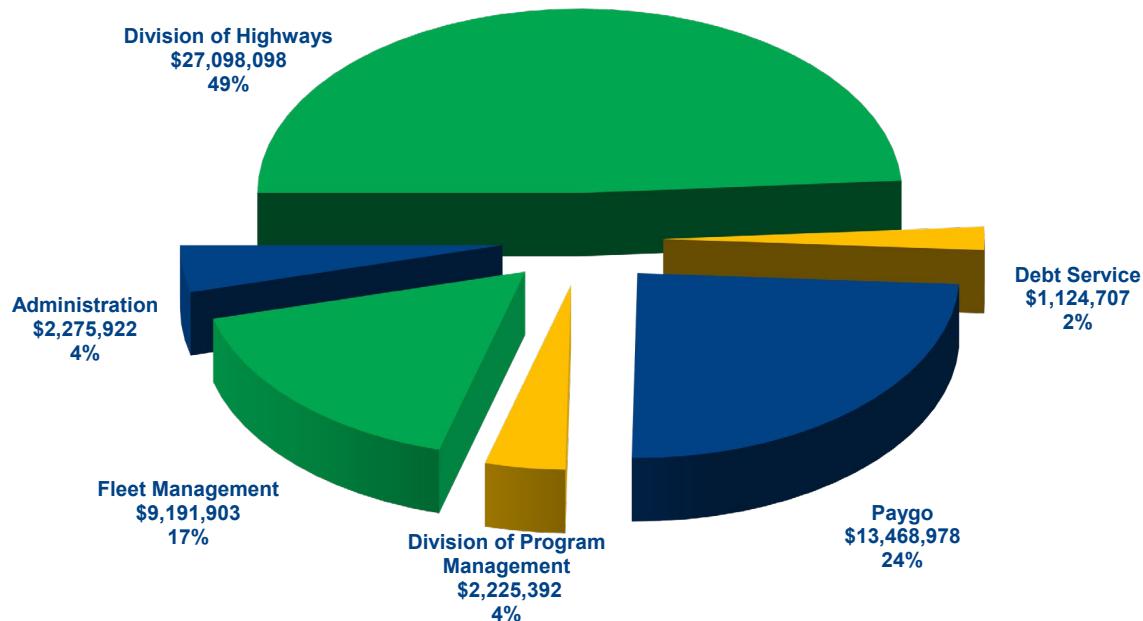
- o Includes a merit increase of \$2,000 for all General Government employees, State's Attorney's Office, Circuit Court system, and Sheriff's Office civilian employees
- o One step increase plus 1% COLA for law enforcement deputies and corrections officers
- o Increase in funding for Board of Education operating budget @ \$10,650,000 of which \$10 million is dedicated to raising instructional salaries and \$650,000 to strengthen mental health services with added support for school psychologists
- o Increase funds equivalent to 2% for both Harford Community College and Harford County Public Library
- o Historic level funding for our first responders include a 2% increase to our Volunteer Fire Companies; \$650,000 more for the Harford County Volunteer Fire and EMS Foundation; and a contribution of \$250,000 to Jarrettsville Volunteer Fire Company to assist with repairing the fire protection pond.
- o Continued support for our community organizations: with increases to Harford County Humane Society, Harford Center, The Arc Northern Chesapeake, Miracle League, and Havre de Grace Colored High School Foundation

**FY 2019 - 2020
HIGHWAYS FUND**

REVENUES
TOTAL APPROVED BUDGET \$55,385,000



APPROPRIATIONS
TOTAL APPROVED BUDGET \$55,385,000



FY 19 APPROVED	FY 20 APPROVED	CHANGE
\$50,950,000	\$55,385,000	\$4,435,000

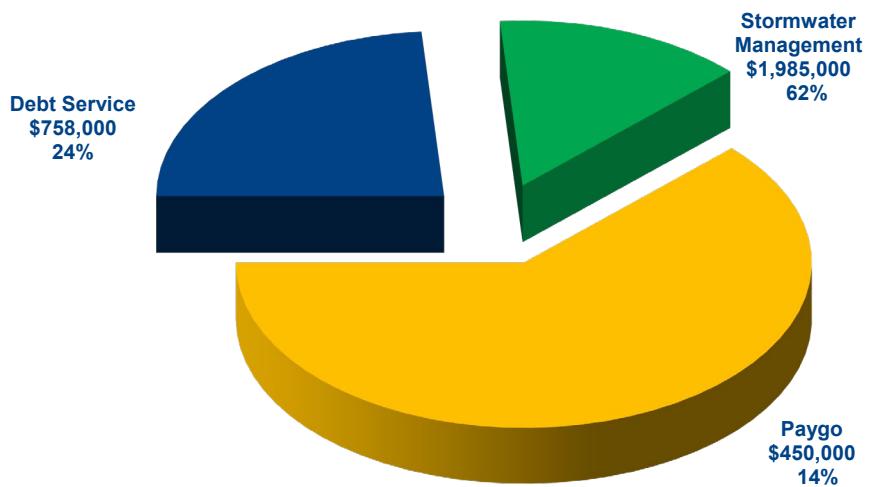
Explanation of Significant Changes: Merit increase of \$2,000 to eligible employees @ \$422,399; Other Professional Services increases for new process that uses ultra violet light cured fiberglass to repair stormdrains \$256,000; 'Grounds Maintenance increases for one additional tree trimming crew \$260,000; Fleet Management increases for vehicle maintenance contract \$200,000; Highways share of Pro-Rata increases \$196,540; Paygo increases \$2,623,012 for bridge and road repairs; and an increase in Snow Removal Overtime \$200,000.

FY 2019 - 2020
STORMWATER MANAGEMENT FUND

REVENUES
TOTAL APPROVED BUDGET \$3,193,000



APPROPRIATIONS
TOTAL APPROVED BUDGET \$3,193,000



FY 19 APPROVED	\$2,512,000	FY 20 APPROVED	\$3,193,000	CHANGE	\$681,000
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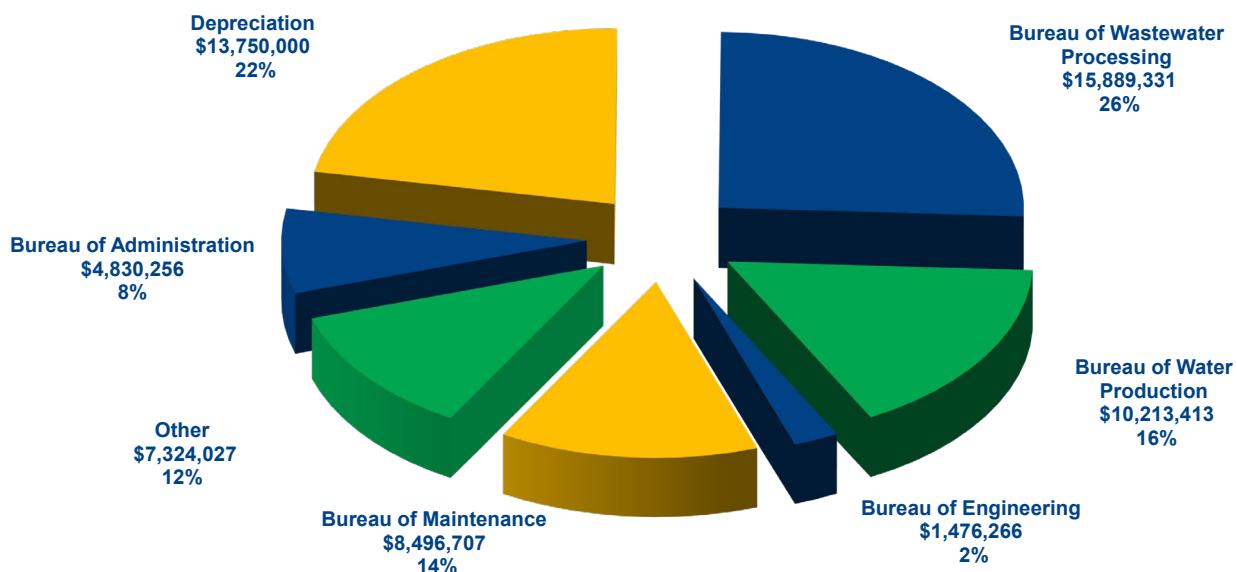
This fund is a special account for deposit of a certain portion of the recordation tax, \$0.55 for each \$500 of the sale price (or lien amount) for each property deed recorded. The proceeds of this fund are used for the County's watershed protection and restoration program as mandated under State of Maryland law. The State requires a separate fund be established for this purpose.

FY 2019 - 2020
WATER & SEWER OPERATING FUND

REVENUES
TOTAL APPROVED BUDGET \$61,980,000



APPROPRIATIONS
TOTAL APPROVED BUDGET \$61,980,000



FY 19 APPROVED	\$61,050,000	FY 20 APPROVED	\$61,980,000	CHANGE	\$930,000
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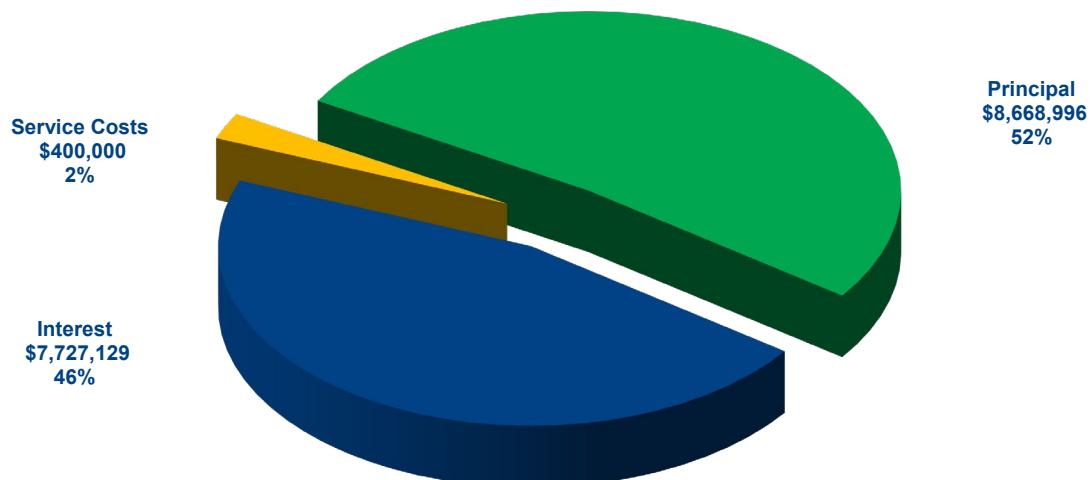
Explanation of Significant Changes: Merit increase of \$2,000 for eligible employees @ \$387,297; Facility Repairs and Other Professional Services increased for temporary de-watering, switch gear replacement and other preventative maintenance \$1,319,500; Water purchase from City of Baltimore \$170,000; Water Meter Purchase \$83,000; Equipment Purchases for pumps, valves etc. \$143,000; \$665,000 for Pro Rata and Depreciation; Payments to Delta Borough for treatment of waste \$58,000; decrease in Paygo of of (\$2,365,000).

FY 2019 - 2020
WATER & SEWER DEBT SERVICE

REVENUES
TOTAL APPROVED BUDGET \$16,796,125



APPROPRIATIONS
TOTAL APPROVED BUDGET \$16,796,125



FY 19 APPROVED	\$15,933,150	FY 20 APPROVED	\$16,796,125	CHANGE	\$862,975
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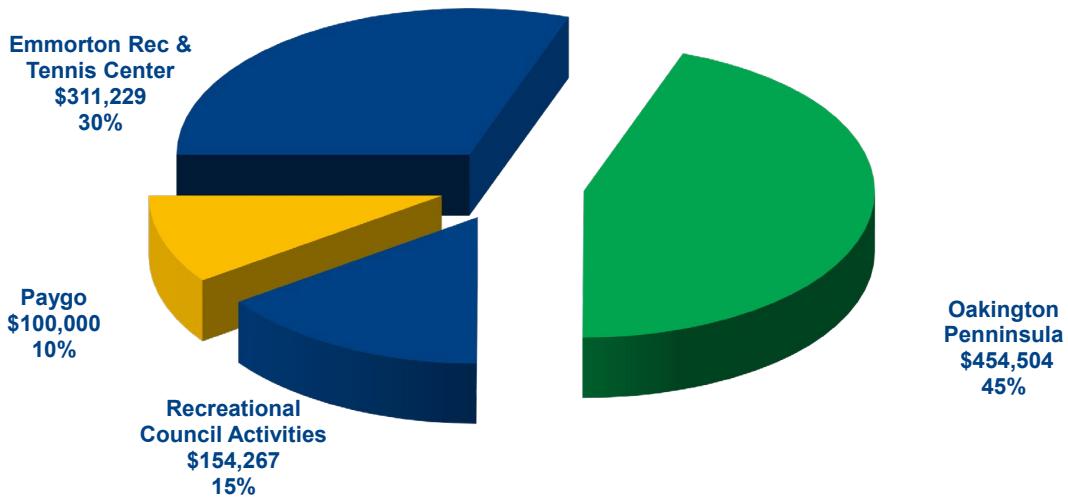
The Water & Sewer Debt Service Fund provides appropriation authority for the payment of principal and interest on long-term water and sewer bonds and loans used to finance the capital projects of the County-owned water & sewer system. The increase in funding for FY 20 is a result of the principal and interest payments adjusted to amounts due on outstanding debt.

FY 2019 - 2020
**PARKS AND RECREATION
SPECIAL REVENUE FUND**

REVENUES
TOTAL APPROVED BUDGET \$1,020,000



APPROPRIATIONS
TOTAL APPROVED BUDGET \$1,020,000



FY 19 APPROVED	FY 20 APPROVED	CHANGE
\$926,000	\$1,020,000	\$94,000

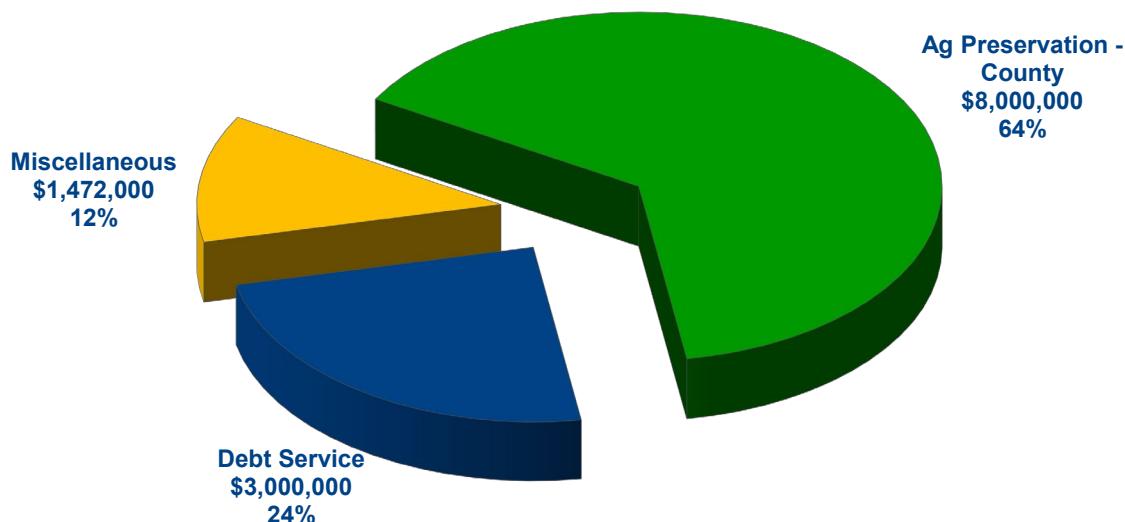
Explanation of Significant Changes: Personal Services increase \$20,630 for adjustments to temporary salaries and fringe benefits. Contractual Services decrease (\$4,300) based on actual expense history and due to additional programs utilizing in-house Parks & Rec staff. Supplies & Materials decrease (\$6,335) based on actual expense history. Pro Rata shares for reimbursement of General Fund administrative support increases \$9,005; and funding appropriated in the FY 20 Capital Budget for Swan Harbor Farm at \$50,000 and Emmorton Rec & Tennis Center at \$50,000.

FY 2019 - 2020
COUNTY - AG PRESERVATION

REVENUES
TOTAL APPROVED BUDGET \$12,472,000



APPROPRIATIONS
TOTAL APPROVED BUDGET \$12,472,000

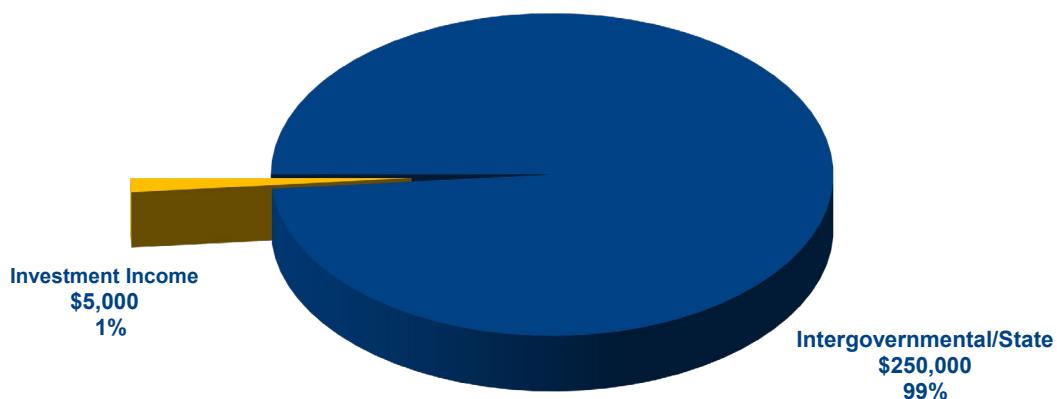


FY 19 APPROVED	FY 20 APPROVED	CHANGE
\$30,080,000	\$12,472,000	(\$17,608,000)

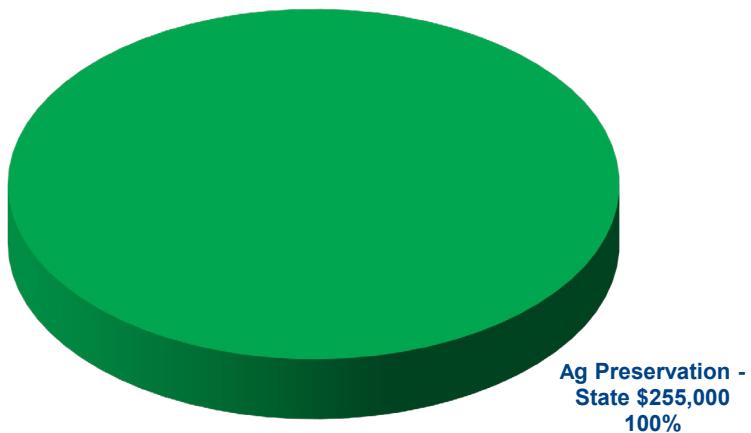
Harford County is committed to Agricultural Land Preservation. An allocation of \$8,000,000 is provided for purchase of Ag Preservation easements.

FY 2019 - 2020
STATE - AG PRESERVATION

REVENUES
TOTAL APPROVED BUDGET \$255,000



APPROPRIATIONS
TOTAL APPROVED BUDGET \$255,000



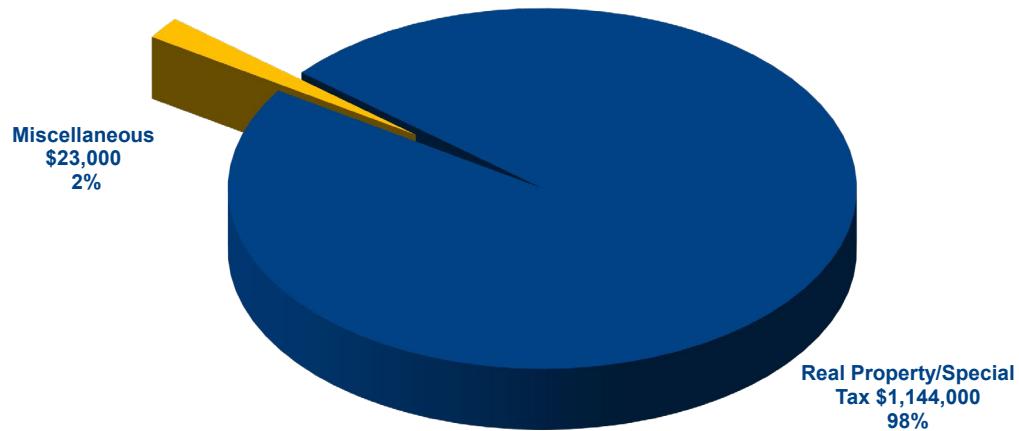
FY 19 APPROVED	\$355,000	FY 20 APPROVED	\$255,000	CHANGE	(\$100,000)
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Harford County's Agricultural Program is certified, therefore, the Program can retain 75% of the Agricultural Transfer Tax collected. For FY 20, it is projected that the County's share of the State Agricultural Tax will be \$255,000.

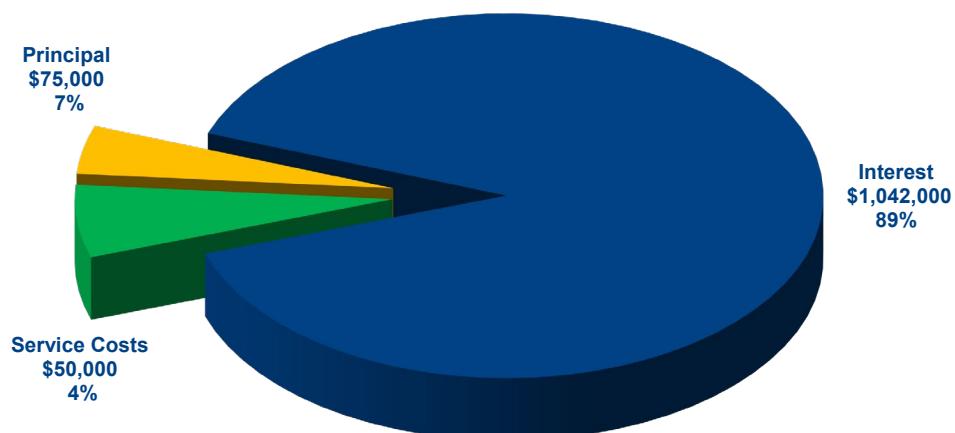
The County will use \$30,000 of this revenue to offset the salary and benefits of a Planner III, who serves as Harford County's Program Administrator. Harford County's match to MALPF for easement purchases the foundation makes on the County's behalf will be \$225,000.

**FY 2019 - 2020
TAX INCREMENT FINANCING**

**REVENUES
TOTAL APPROVED BUDGET \$1,167,000**



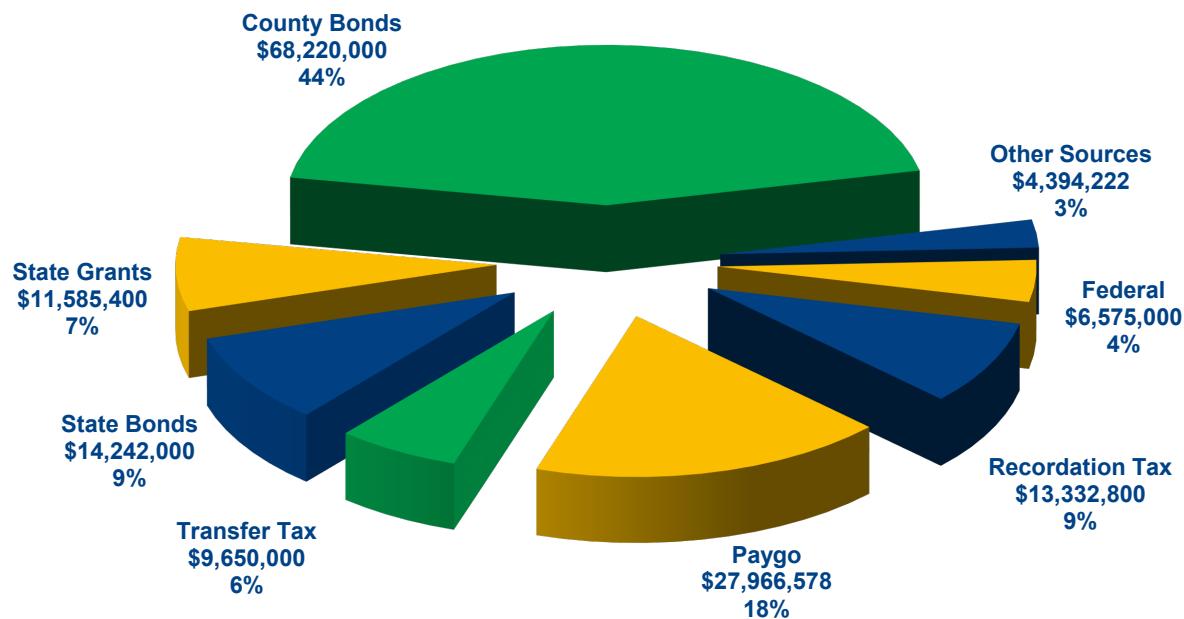
**APPROPRIATIONS
TOTAL APPROVED BUDGET \$1,167,000**



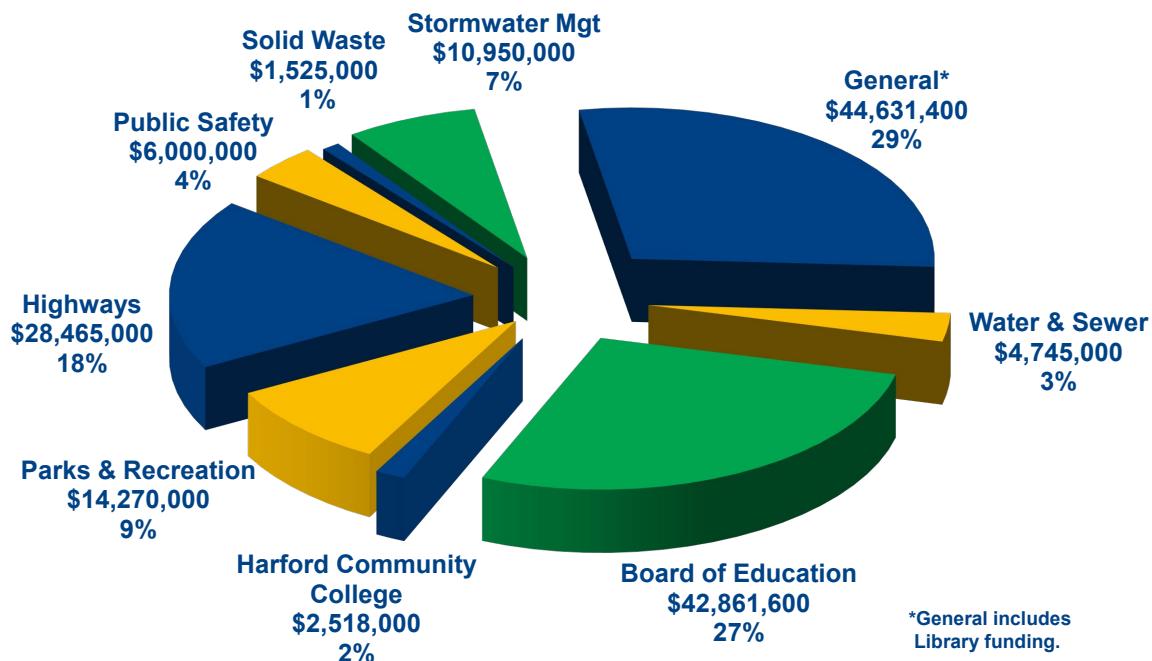
FY 19 APPROVED	\$1,145,875	FY 20 APPROVED	\$1,167,000	CHANGE	\$21,125
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The Beechcreek Estates Tax Increment Fund is a special fund authorized by Bill 10-10. The Bill provided that the County could not issue more than \$14,000,000 for Beechcreek Estates in special obligation bonds to finance or reimburse the cost of the public improvements benefitting the district. The Bill also pledged the real property taxes collected with respect to the tax increment of properties in the district to payment of the bonds to be issued and also authorizes the imposition of a special tax on properties within the district to the extent the tax increment received is insufficient to pay debt service on the bonds and other allowable costs and expenses. The bonds are not an indebtedness of the County for which the County is obligated to levy or pledge, or had levied or pledged, ad valorem taxes or special taxes of the County other than the real property taxes representing the levy of the tax increment on properties located in the Development district or the Special Taxes. The bonds shall be a special obligation of the County and will not constitute a general obligation debt of the County or a pledge of the County's full faith and credit or taxing power.

**FISCAL YEAR 2019-2020
APPROVED CAPITAL BUDGET
REVENUES
TOTAL BUDGET \$155,966,000**



**APPROPRIATIONS
TOTAL BUDGET \$155,966,000**



FY 2019 - FY 2020
APPROVED CAPITAL BUDGET PROGRAM

The following is a list of highlighted projects within the FY 20 Approved Capital Budget*:

<u>GENERAL</u>	<u>SOLID WASTE</u>
Board of Education Debt Service	23,216,000
Facilities Repair Program	2,150,000
Fleet Maintenance Facility	13,250,000
Fleet Replacement	2,000,000
1201 Technology Drive	2,000,000
Safeguarding Business Operations	750,000
<u>BOARD OF EDUCATION</u>	
George D. Lisby HVAC Systemic Reno.	9,250,000
Havre de Grace MS/HS Replacement	13,487,000
North Bend ES Central Plant/Fire Alarm	2,031,000
Replacement Buses	1,296,000
Roof Replacements:	
Aberdeen Middle School	1,557,000
Hickory Elementary School	1,794,000
Roye Williams HVAC Systemic Reno.	11,720,000
Technology Infrastructure	500,000
Special Ed. Facilities Improvements	842,000
<u>PUBLIC SAFETY</u>	
Aberdeen VFC Main Station Renovation	1,000,000
EMS Station	1,500,000
Mobile/Portable Radio System Upgrade	1,000,000
Multi-Agency Public Safety Mobile Command Center	1,800,000
<u>HARFORD COMMUNITY COLLEGE</u>	
Chesapeake Welcome Center	2,183,000
<u>LIBRARIES</u>	
Technology	250,000
<u>PARKS AND RECREATION</u>	
Athletic Field Improvements	2,500,000
Otter Point Creek Boat Launch	560,000
Parkland Acquisition	1,780,000
Rock Glenn Park	1,200,000
Tennis/Multipurpose Courts	350,000
Trails and Linear Parks	6,000,000
<u>STORMWATER MANAGEMENT</u>	
Joppatowne Watershed Restoration	1,400,000
Plumtree Run Watershed Restoration	2,000,000
Sams Branch Watershed Restoration	1,100,000
Sunnyview Stream Restoration	2,700,000
Watershed Restoration Assessment	1,000,000
Watershed Restoration Improvements	1,200,000
<u>WATER</u>	
Abingdon WTP pH Control System	2,500,000
Fleet Maintenance Facility	1,080,000
Fleet Replacement	1,060,000
HdG Water Treatment Plant Upgrade	1,000,000
Renewal & Replacement Water Infrastructure	1,000,000
Replacement - Water Booster Station SCADA	750,000
SCADA Information Management Systems	850,000
Tank Painting	800,000
<u>SEWER</u>	
Infiltration and Inflow	100,000
Pumping Station Improvements	200,000
Sod Run Facility Improvements	1,000,000
Utility Protection Restoration	200,000
Woodridge Sewer Petition	385,000

***Note - Includes both County Funding and support from other sources such as State, Federal, etc.**

COUNTY EXECUTIVE
BARRY GLASSMAN

DIRECTOR OF ADMINISTRATION
Billy Boniface



BUDGET AND EFFICIENCY
Kimberly Spence, *Chief*
Ben Lloyd, *Senior Budget Analyst*
Marlana McKenna, *Project Coordinator*
Christen Sullivan, *Senior Budget Analyst*
William T. Watson, *Senior Budget Analyst*

TREASURER
Robert Sandlass

COUNTY COUNCIL
Patrick S. Vincenti, *Council President*
Andre V. Johnson, *District A*
Joseph M. Woods, *District B*
Tony "G" Giangiordano, *District C*
Chad Shrodes, *District D*
Robert S. Wagner, *District E*
Curtis L. Beulah, *District F*