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Fiscal Year 2022

Budget in Brief



BARRY GLASSMAN

HARFORD COUNTY EXECUTIVE

Throughout this year, Harford County has been resilient despite the pandemic and the state government shutdown of part of our local economy. My conservative budgeting and investment in digital platforms have allowed us to weather this storm. Our local revenue indicators remain stable. We must stay cautious, however, as these projections can change quickly from month to month.

During this crisis, we have administered over \$40 million in COVID-relief funding for expenses and grants to our restaurants, small businesses, board of education, the sheriff's office and first responders. As the American Rescue Plan funds make their way to us, I will continue to initially prioritize broadband expansion, public safety and our local road network. When additional funding comes later on, we will establish a grant program for our many outstanding community needs.

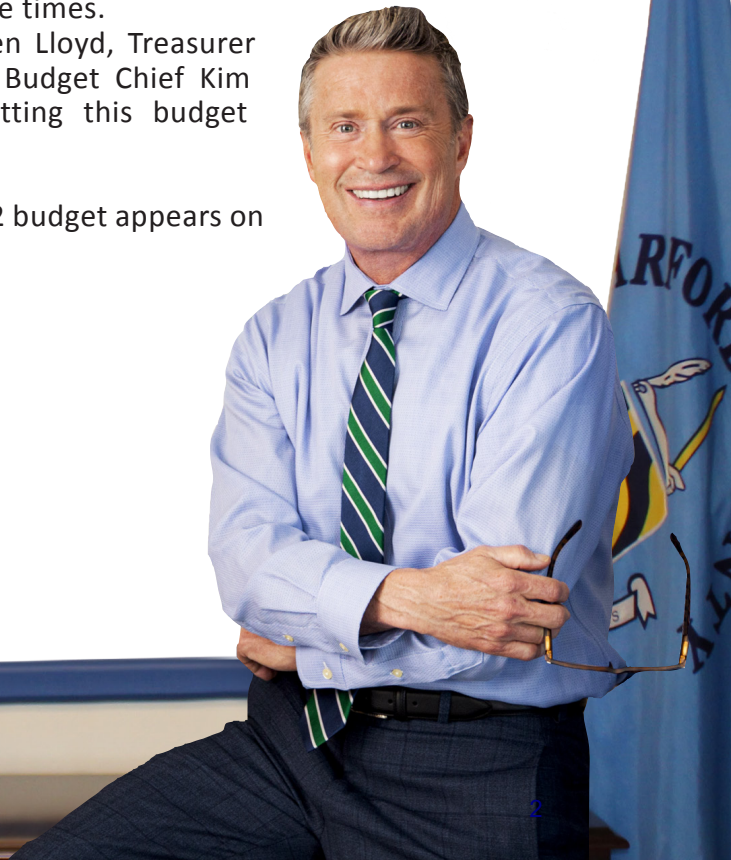
As you will see, this budget continues to fund my priorities. I have fully funded the board of education's budget request, representing just over 50% of our general fund revenue. I continue to fund public safety, law enforcement and first responders along with my dedicated county employees. In addition to their annual increases, eligible employees will be receiving a \$1,000 hazard pay bonus for their service on the front lines of today's crisis and for keeping local government open. This budget actually reduces the property tax burden on our homeowners and businesses by adopting the constant yield rate, while it preserves fiscal responsibility and puts our available fund balance around the \$23 million level, which I prefer.

The bottom line is that this budget continues to move Harford County forward, even in these stormy seas and unpredictable times.

Special thanks to my Director of Administration Ben Lloyd, Treasurer Robbie Sandlass, Chief Advisor Billy Boniface and Budget Chief Kim Spence and her staff for their dedication in getting this budget completed.

A brief outline of some of the major items in the FY22 budget appears on the following page. God bless and be safe.

Barry Glassman
County Executive





Budget Highlights

Total Budget All Funds	\$1,055,606,500
General Fund Operating Budget	\$658,625,000
Capital Budget	\$218,809,000

Restoring Fiscal Balance & Efficiency

- Property tax rate lowered by adopting constant yield
- Conservative budgeting while keeping a resilient local economy safely open
- County government efficiencies continue to help fund other operations
- AAA bond rating brings lowest borrowing costs in county history; highest possible rating maintained due to strong management and realistic CIP

Reinvesting in our Workforce

- \$3,000 merit based increase plus 3% COLA per qualifying county employee; equivalent increases for State's Attorney's office and Circuit court employees
- Full funding for Sheriff's requested wage enhancements for law enforcement, corrections and civilian personnel; as well as pension enhancements for correctional officers
- \$1,000 COVID hazard bonus for all eligible employees

Investing in Education

Record level funding:

- **Full funding for Harford County Public Schools - \$293,812,984 in FY 22 Operating funds for HCPS; total increase of \$16.9 million over FY 21; exceeds the Maintenance of Effort**
- 3% increase for Harford Community College
- 3% increase for Harford County Public Libraries

Strengthening Communities

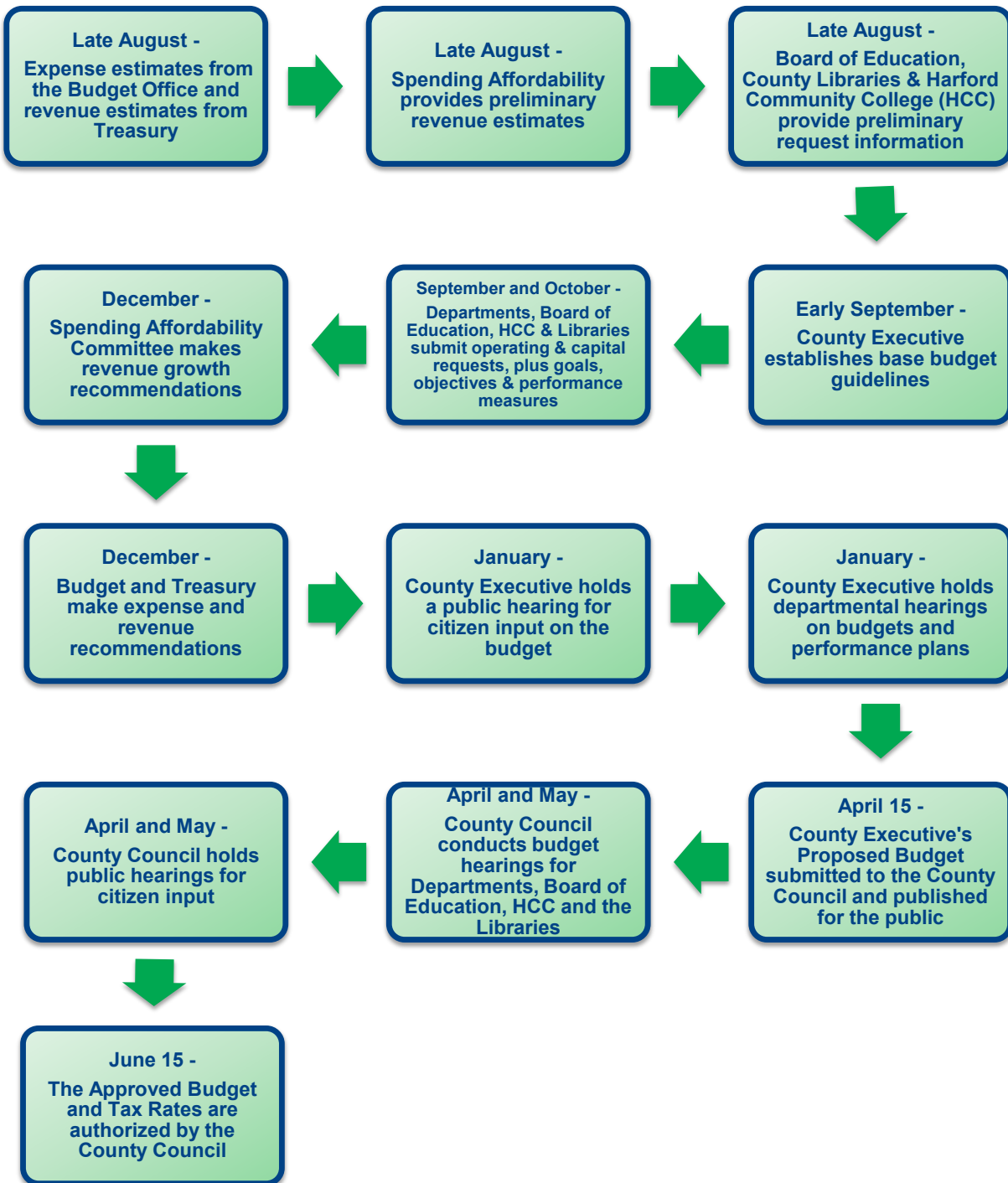
- \$1 million for preventing and treating opioid addiction and behavioral health services
- County support for the 24 hour Harford Crisis Center for Mental Health and Addiction continues with a \$250,000 contribution
- Support for community organizations—Harford County Humane Society, Harford Center and the ARC

Historic level funding for our First Responders

- \$7,688,408—Volunteer Fire Companies, representing a 3% increase over FY 21 plus \$300,000 for NEXT GEN Responder student loan repayment program for volunteer recruitment and retention
- \$5,497,069—Harford County Volunteer Fire and EMS Foundation, represents a 3% increase

BUDGET PROCESS

With advice from a Spending Affordability Committee (comprised of local citizen volunteers) and departmental staff; after meetings with all County departments, the Board of Education, the County Libraries and Harford Community College; and after conducting a public hearing to secure citizen input; the County Executive proposes an annual budget which by law, must be presented to the County Council by April 15th. The Council then holds its own hearings. By June 15th, the Council is required by law to adopt an Operating and Capital Budget and set tax rates.



HARFORD COUNTY FISCAL POLICY

Harford County's Fiscal Policies and Budget Process were framed by the County Charter, Article V, Budget and Finance and the County Code; expanded by our Business Plan; enhanced by recommendations of the Government Finance Officers Association; and conform to Federal, State and local regulations as well as requirements of the Governmental Accounting Standards Board. At the core of these policies is the County's determination to remain fiscally conservative, yet recognize fluctuations in the economy, changing trends, the adoption of new laws, and the concerns of our citizens. The County constantly reviews and adapts where necessary, our ways of conducting business. Harford County's Five Year Business Plan assures our citizens that funding for public services, programs and facilities is sufficient to assure effectiveness, appropriate as to source; and fair and equitable throughout the County. The cornerstones of the Plan are:

A Six Point Financial Plan

Expenditures will be based on a real versus a perceived need
Expenses, functions, services and projects will be affordable
An affordable ten year capital program will be planned and implemented in accordance with the County's debt policies
Conservative operating budgets will be planned and prepared
New sources of revenue will be identified and advanced
A fund balance equal to 5% of the General Fund Operating Budget will be preserved to maintain our credit rating & provide for emergencies

Strategic Planning Incorporating Ten Principles of Sound Financial Management

The County's Land Use Plan shall not become static and will be synchronized with the Operating & Capital Budgets and the Capital Improvement Program;
The retention and expansion of local businesses will be encouraged, while attracting new companies to the County in order to expand our assessable base, diversify our economy, and increase employment opportunities for our citizens;
Budgets will be conservative; a surplus in the General Fund at the end of each fiscal year shall be imperative; and a 5% Reserve of the General Fund will be maintained;
Net Bonded Debt will be maintained at a level of no more than 2.3% of the full cash value of assessable property in the County. As we hold conservative, yet fluid and responsive debt management to be fiscally prudent, bonded debt and its resulting Debt Service is to be kept to as small a portion of the General Fund Budget as is realistically possible, while not tied to a set ratio;
Debt will be issued only after a careful analysis ensures that revenue to pay that debt will be available;
If a deficit is forthcoming, the County Executive will impose a freeze on hiring and spending;
Accounting practices will conform to Generally Accepted Accounting Principles;
All efforts will be made to improve program and employee productivity;
Duplicative functions within government will be reduced;
County Agencies will fully support the cost management system.

Debt Management

Pay-As-You-Go (Paygo) will be used for minor renovation and repair projects with an asset life of less than ten years; new buildings, major renovations and repairs to existing facilities, which contribute to the asset's life can be financed with General Obligation bonds.

Cash Management

100% of idle cash will be pooled for investment based on an analysis used to determine the best possible return while ensuring maximum cash availability.

Revenue Policies

An annual review of revenue projections for the next three fiscal years; setting user charges and fees at a level related to the cost of providing the service; assuring that property appraisal and assessment procedures (through a State function) are fair and accurate, checking that property classifications ensure land zoned carries the proper appraisal; and following an aggressive policy of collecting property taxes.

Operating Budget Policies

Assure that all current expenses will be paid for with current revenues; capital plant and equipment will be maintained & scheduled for orderly replacement; three year expenditure projections will be updated annually; enacted budgets will be adhered to; monthly reports will be prepared comparing actual revenues to expenses; fiscal impact statements will be prepared for all legislative proposals, new administrative policies, procedures/programs, & will be used to determine the revenue & expense impact of subdivision approvals.

Capital Improvement Budget Policies

Require the County to use the least costly method of financing all new projects, & to coordinate the capital budget with the operating budget; projected debt service must follow the County's debt policies & be included in the operating budget.

HARFORD COUNTY BUDGET ORGANIZATION

Harford County's comprehensive financial and operating plan for the fiscal year is comprised of the Annual Operating and Capital Budgets and our Six Year Capital Improvement Program.

The Operating Budget

The Annual Operating Budget details fiscal information for all County departments and agencies along with information on services, programs, goals, objectives, performance measures, and staffing requirements. Also defined are the County's contributions to independent sectors such as the Board of Education, Harford Community College & the County's Libraries. The budget consists of the following separate established funds to record the receipt and application of resources which by law or generally accepted accounting principles, must be kept distinct:

The General Fund

- The General Fund is the principal operating fund for Harford County Government and is used to account for all financial resources except those required by law, County policy, and/or generally accepted accounting principles to be accounted for in another fund.

The Highways Fund

- The Highways Fund is used to account for dedicated revenues derived from specific taxes and other earmarked revenue sources restricted to expenditures for the operation and support of the Department of Public Works - Divisions of Highways and Construction Management, County fleet maintenance, traffic safety and transportation services.

The Water and Sewer Debt Service Fund

- The Water and Sewer Debt Service Fund accounts for principal and interest payments on water and sewer bonds and loans, financed by dedicated revenues derived from user fees and surtaxes.

Watershed Management Fund

- The Watershed Management Fund is a special account for deposit of a certain portion of the recordation tax, \$0.55 for each \$500 of the sale price for each property deed recorded. To be used for watershed protection and restoration.

The Water and Sewer Fund

- The Water and Sewer fund is an enterprise fund, accounting for operations financed and conducted similar to private enterprise. It is the County Government's intent to finance these services primarily through charges to water and sewer service customers.

Special Revenue Funds

- The Special Revenue Funds were established to comply with the Governmental Accounting Standards Board's (GASB) Statement No. 34, which requires maintaining individual accounts for programs of a self supporting nature (Parks and Recreation Special Revenue Fund) or which do not provide basic governmental services (County and State Agricultural Preservation Funds).

The Tax Increment Financing Fund

- The Tax Increment Financing Fund is a special fund for the deposit of a certain portion of the real property tax collected in a development district and used to finance or reimburse the cost of special obligation bonds for certain public improvements relating to the district without constituting a general obligation of the County.

The Capital Budget and Capital Improvement Program

Harford County Government officials, with input from all departments and agencies, identify the long-range need to construct new or improve existing public facilities, and formulate a capital plan, consisting of a one year Capital Budget and a six year Capital Improvement Program. Such a program provides appropriation authority and planning for projects of long-term usefulness, size and cost, and/or which require large expenditures of funds usually programmed over more than one year and which result in a durable capital asset.

HARFORD COUNTY BRIEF ECONOMIC FACTS

Population

	Households	Population	Population Distribution	Age	Percent
2015*	96,013	250,025		Under 18	22.2%
2019*	93,955	255,441		18-64	61.2%
2025**	101,689	264,870		65+	16.6%
*Estimated					<u>100.0%</u>
**Projected					

Major Employers

Employer	Product/Service	Employment
Aberdeen Proving Ground	Military Installation/R&D	21,000
Upper Chesapeake Health	Medical Services	3,305
Kohl's E-Fulfillment Center	Consumer Goods Distribution/Retail	1,200
Harford Community College	Higher Education	1,011
Amazon Sorting Center MTN2	Consumer Goods Distribution/Retail	1,000
Rite Aid Mid-Atlantic Customer Support Ctr.	Pharmaceuticals/Consumer Goods	900
Jacobs Technology Inc.	R&D	874
Frito Lay	Food Processing	800
Jones Junction	Auto Sales & Service	675
CACI	IT/Defense	500

Income

Distribution	Harford County	Maryland	U.S.
Under \$25,000	11.8%	13.1%	19.2%
\$25,000 - \$49,999	14.6%	16.0%	21.2%
\$50,000 - \$74,999	15.2%	15.5%	17.3%
\$75,000 - \$99,999	13.8%	13.2%	12.7%
\$100,000 - \$149,999	21.7%	19.0%	15.1%
\$150,000 - \$199,999	12.0%	10.5%	6.8%
\$200,000 and over	10.9%	12.7%	7.7%
Median Household Income	\$89,147	\$84,805	\$62,853
Avg. Household Income	\$108,305	\$111,417	\$88,607
Per Capita Income	\$34,103	\$42,122	\$34,103
Total Income (millions)	\$9,346	\$226,495	\$9,658,475

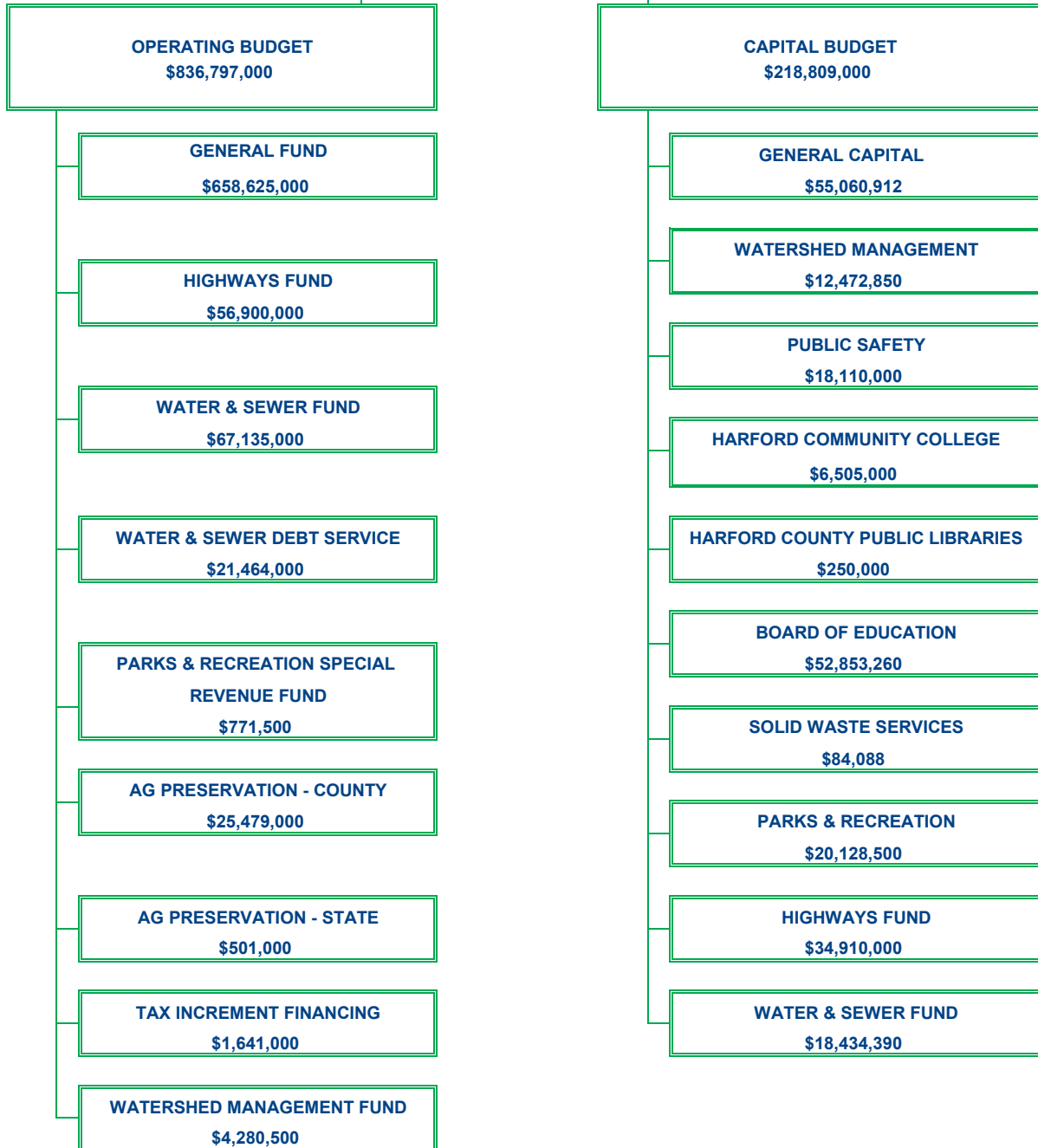
Tax Rates

	Harford County	Maryland
Corporate Income Tax (2015)	None	8.25%
Personal Income Tax (2015)	3.06%	2.0%-5.75%
Sales & Use Tax (2015)	None	6.0%
Real Property Tax (2022)	\$1.02	0.112
Business Personal Property Tax (2015)	\$2.60	None
Major Tax Credits Available:		
<i>Enterprise Zone, Job Creation, R&D, Biotechnology and Cybersecurity Investment, A&E District</i>		

Harford County's Bond Rating

Harford County went to the bond market on February 2, 2021 for a \$55,000,000 new bond at a 1.2% interest rate. The County received the highest rating possible from all of the three investor services, resulting in Fitch Ratings, Standard and Poor's and Moody's Investor Service ratings all at AAA.

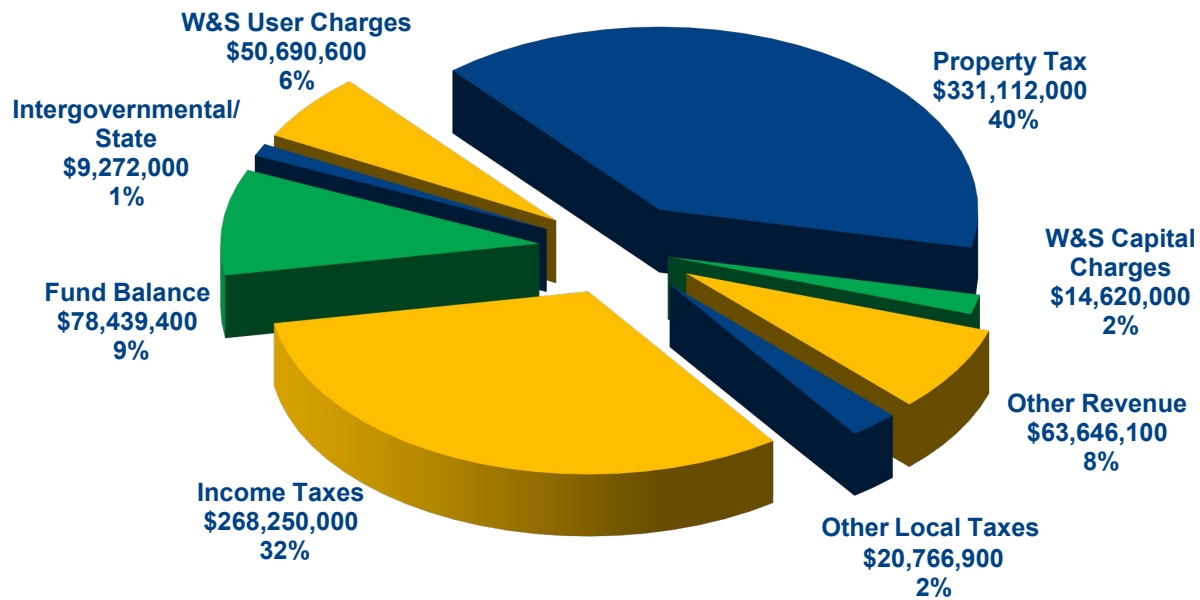
HARFORD COUNTY
TOTAL FY 22 APPROVED BUDGET ALL FUNDS
\$1,055,606,000



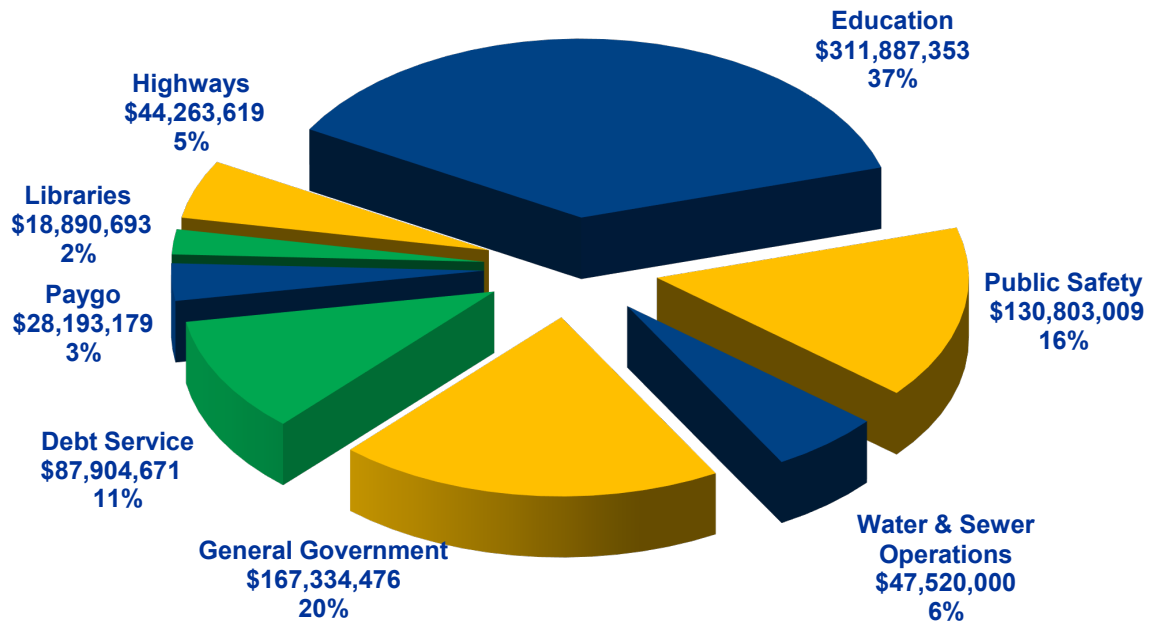
ALL FUNDS OPERATING BUDGETS

Fiscal Year 2021 - 2022

TOTAL APPROVED REVENUES \$836,797,000



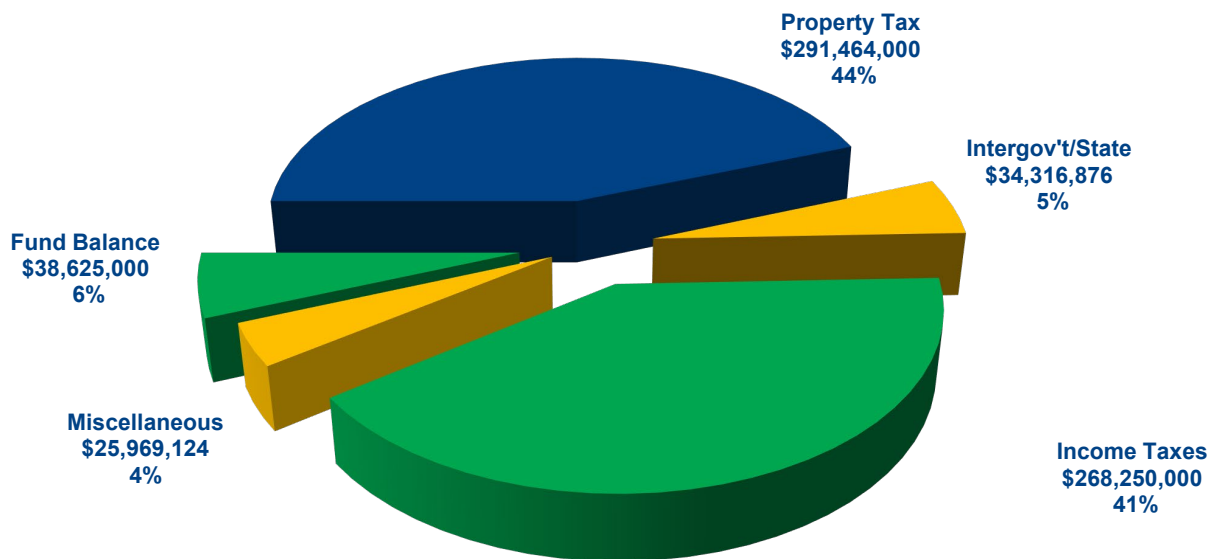
TOTAL APPROVED APPROPRIATIONS \$836,797,000



GENERAL FUND REVENUES

Fiscal Year 2021 - 2022

TOTAL APPROVED BUDGET \$658,625,000



FY 2022 APPROVED GENERAL FUND REVENUE BREAKDOWN

PROPERTY TAXES:		44%	291,464,000	INCOME TAX	41%	268,250,000
Real & Personal	296,599,500					
Deductions	(5,135,500)					
MISCELLANEOUS:		4%	25,969,124	INTERGOV'T/STATE:	5%	34,316,876
Investment Income	506,000			Intergovernmental	5,430,000	
License & Permits	4,078,100			Intra-County	1,867,337	
Other Taxes	6,030,000			Pro Rata	7,139,539	
Service Charges	14,714,200			Recordation	11,880,000	
Fines & Forfeitures	99,000			Transfer	8,000,000	
Miscellaneous Revenues	541,824					
				FUND BALANCE	6%	38,625,000

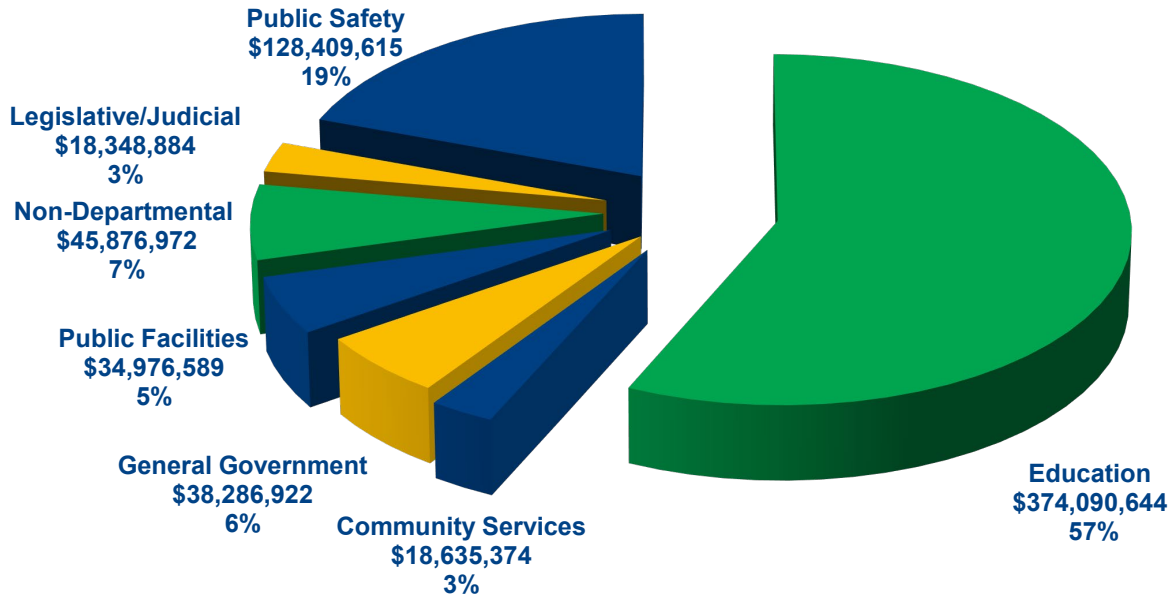
TOTAL GENERAL FUND REVENUES

658,625,000

GENERAL FUND APPROPRIATIONS

Fiscal Year 2021 - 2022

TOTAL APPROVED BUDGET \$658,625,000



FY 2022 APPROVED GENERAL FUND APPROPRIATION BREAKDOWN

GENERAL GOVERNMENT:		5.8%	38,286,922	EDUCATION:	56.8%	374,090,644
County Executive	879,620			Public Schools:	50.7%	333,926,204
Administration	9,101,872			Board of Ed. Operating		293,812,987
Procurement	991,007			Board of Ed. Debt Service		34,047,826
Treasury	4,003,070			Board of Ed. PAYGO		2,862,000
Law	2,505,937			HCSO School Safety Division		3,203,394
Human Resources	2,373,377					
Office of Gov't & Comm. Rel.	1,414,779			Harford Community College:	3.2%	21,023,747
Info. & Comm. Technology	12,828,256			HCC Operating		18,074,369
Planning & Zoning	4,189,004			HCC Debt Service		2,949,378
			34,976,589			
PUBLIC FACILITIES:	5.3%			Harford County Public Library:	2.9%	19,140,693
Public Works	22,205,146			HCPL Operating		18,890,693
Natural Resources	884,610			HCPL PAYGO		250,000
Rural Legacy Program	50,000					
Parks & Recreation	11,836,833					
				LEGISLATIVE/JUDICIAL:	2.8%	18,348,884
PUBLIC SAFETY:	19.5%		128,409,615	County Council		3,705,655
Sheriff	92,614,399			Judicial		4,242,220
Emergency Services	17,115,770			State's Attorney		7,491,665
Volunteer Fire Companies	7,688,408			Elections		2,909,344
EMS Foundation	5,497,069					
Inspections, Licenses & Permits	3,733,969			NON-DEPARTMENTAL:	7.0%	45,876,972
Humane Society	950,000			Insurance		595,579
PAYGO (Public Safety)	810,000			Benefits		10,433,470
				Contingency Reserve		100,000
COMMUNITY SERVICES:	2.8%		18,635,374	Capital Improvements (General)		4,250,000
Community Services	6,222,850			Grant Matches		3,500,000
Health	4,018,168			Debt Service (General)		22,052,796
Handicapped Centers	2,597,993			Appropriation to Towns		3,775,127
Community & Economic Dev.	5,796,363			Appropriation to State		1,170,000

TOTAL GENERAL FUND APPROPRIATIONS

658,625,000

GENERAL FUND

FY 21 APPROVED BUDGET	\$632,435,000	FY 22 APPROVED BUDGET	\$658,625,000	CHANGE	\$26,190,000
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The General Fund accounts for the largest portion of the total financial operations of Harford County Government. General Fund appropriations are used primarily to finance the administrative activities of County Government and to provide programs and services to our citizens. The major portion of the Board of Education's funding comes from County General Fund dollars. County support for Harford Community College, the Health Department, and the Libraries also come from the General Fund. Other funding sources are comprised of revenues earmarked for specific expenses. It is solely General Fund revenues that are used for basic operations and government services.

REVENUES

The majority (85%) of our projected General Fund Revenues come from Property Taxes and Income Taxes.

<u>PROPERTY TAXES</u>	FY 22 Approved	\$291,464,000	44%	of the General Fund
	FY 21 Approved	\$287,571,500	45%	of the General Fund
	\$ growth	\$3,892,500		
	% growth	1.35%		

In FY 22, the county is adopting the constant yield tax rate of \$1.0279, of that the general fund portion is \$0.8913. The constant yield tax rate is the tax rate that a jurisdiction would have to impose in order to obtain the same amount of property tax revenue in fiscal year 2022 as it received in fiscal year 2021. The increase in property tax revenue of 1.35% or \$3,892,500 is due to new construction and an offsetting decrease in the property tax assigned to the Highway Fund. The State reassesses all properties on a triennial basis. For FY 22 "Group 3" reassessments increased by 8.1% statewide. In Harford County assessments in Group 3, which covers the Route 40 corridor, grew by 6.3% with residential and commercial assessments increasing by 8.0% and 2.4% respectively.

<u>INCOME TAXES</u>	FY 22 Approved	\$268,250,000	41%	of the General Fund
	FY 21 Approved	\$257,200,000	41%	of the General Fund
	\$ growth	\$11,050,000		
	% growth	4.30%		

Income tax is calculated in Maryland as a percentage of net taxable income. While the State sets a tax rate cap of 3.2% for local governments, the Harford County Council set our income tax rate at 3.06%. The State Comptroller's Office administers and collects the tax and distributes the receipts to the counties and municipalities. We receive approximately 90% of income tax in quarterly distributions of the withholdings and estimated payments.

The increase in quarterly revenue is largely due to an improving economy and lower unemployment. We estimate the FY 21 adjusted base to be what we have originally budgeted \$257,200,000. FY 22 will be our eleventh year of positive growth in income tax for Harford County.

<u>OTHER REVENUES</u>	FY 22 Approved	\$98,911,000	15%	of the General Fund
	FY 21 Approved	\$87,663,500	14%	of the General Fund
	\$ growth	\$11,247,500		
	% growth	12.83%		

The elements mainly responsible for the growth in "Other" revenues are:

	<u>FY 21</u> <u>Funding</u>	<u>FY 22</u> <u>Funding</u>	<u>Change</u>
<u>Recordation Tax</u>	\$11,933,334	\$11,880,000	(\$53,334)
In FY 22, we are anticipating \$11,880,000 of new recordation tax to the General Fund for school debt.			
<u>Transfer Tax</u>	\$9,500,000	\$8,000,000	(\$1,500,000)

In FY 22, we are anticipating \$8,000,000 of new transfer tax to the General Fund to pay school debt.

<u>Fund Balance Appropriated</u>	\$27,435,000	\$38,625,000	\$11,190,000
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Governmental funds report the difference between their assets and liabilities as fund balance. In FY 21, we appropriated \$27,435,000 of assigned fund balance. In FY 22 we have appropriated \$38,625,000 of unassigned fund balance.

<u>All "Other" Revenues combined</u>	\$38,795,166	\$40,406,000	\$1,610,834
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These include: Other taxes, charges for current services, revenues from other agencies, fines and forfeitures, licenses and permits and investment income.

GENERAL FUND EXPENDITURES

	ORIGINAL BUDGET FY 21	EXECUTIVE APPROVED FY 22	CHANGE FY 22 VS. FY 21
<u>GENERAL FUND SUMMARY BY DEPARTMENT:</u>			
COUNTY EXECUTIVE	799,972	879,620	79,648
ADMINISTRATION	8,566,872	9,101,872	535,000
PROCUREMENT	931,261	991,007	59,746
TREASURY	3,820,392	4,003,070	182,678
LAW	2,334,301	2,505,937	171,636
PLANNING AND ZONING	4,129,012	4,189,004	59,992
HUMAN RESOURCES	2,399,836	2,373,377	(26,459)
COMMUNITY SERVICES	6,054,180	6,222,850	168,670
HANDICAPPED CARE CENTERS	2,525,351	2,597,993	72,642
HEALTH	4,018,168	4,018,168	0
OFFICE OF GOV'T & COMMUNITY RELATIONS	1,371,357	1,414,779	43,422
INFORMATION & COMMUNICATION TECHNOLOGY	10,942,261	12,828,256	1,885,995
SHERIFF'S OFFICE	90,364,541	95,817,793	5,453,252
EMERGENCY SERVICES	29,349,285	30,301,247	951,962
INSPECTIONS, LICENSES AND PERMITS	3,557,455	3,733,969	176,514
PUBLIC WORKS (includes Solid Waste)	20,830,375	22,205,146	1,374,771
COUNTY COUNCIL	3,528,526	3,705,655	177,129
JUDICIAL	3,915,726	4,242,220	326,494
STATE'S ATTORNEY	6,659,125	7,491,665	832,540
ELECTIONS	2,675,445	2,909,344	233,899
BOARD OF EDUCATION	276,927,778	293,812,984	16,885,206
HARFORD COMMUNITY COLLEGE	17,547,931	18,074,369	526,438
LIBRARIES	18,339,690	18,890,693	551,003
PARKS AND RECREATION	11,288,619	11,836,833	548,214
CONSERVATION OF NATURAL RESOURCES	832,763	884,610	51,847
COMMUNITY & ECONOMIC DEVELOPMENT	5,856,998	5,796,363	(60,635)
DEBT SERVICE	60,469,990	59,050,000	(1,419,990)
INSURANCE	553,498	595,579	42,081
BENEFITS	10,449,572	10,433,470	(16,102)
MISCELLANEOUS	21,294,720	17,617,127	(3,677,593)
RESERVE FOR CONTINGENCIES	100,000	100,000	0
TOTALS:	632,435,000	658,625,000	26,190,000

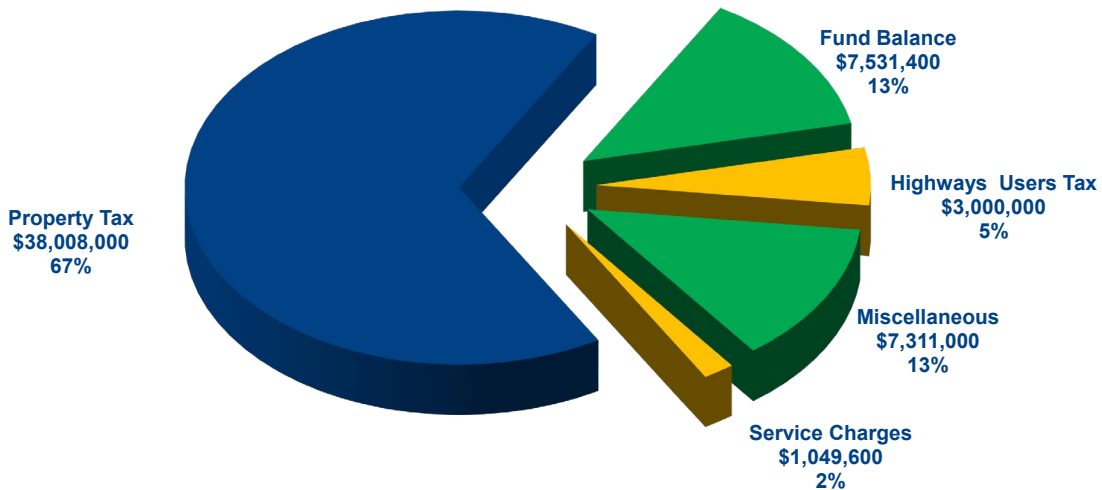
SIGNIFICANT CHANGES:

The General Fund realizes an increase of \$26,190,000 or 4% over FY 21.

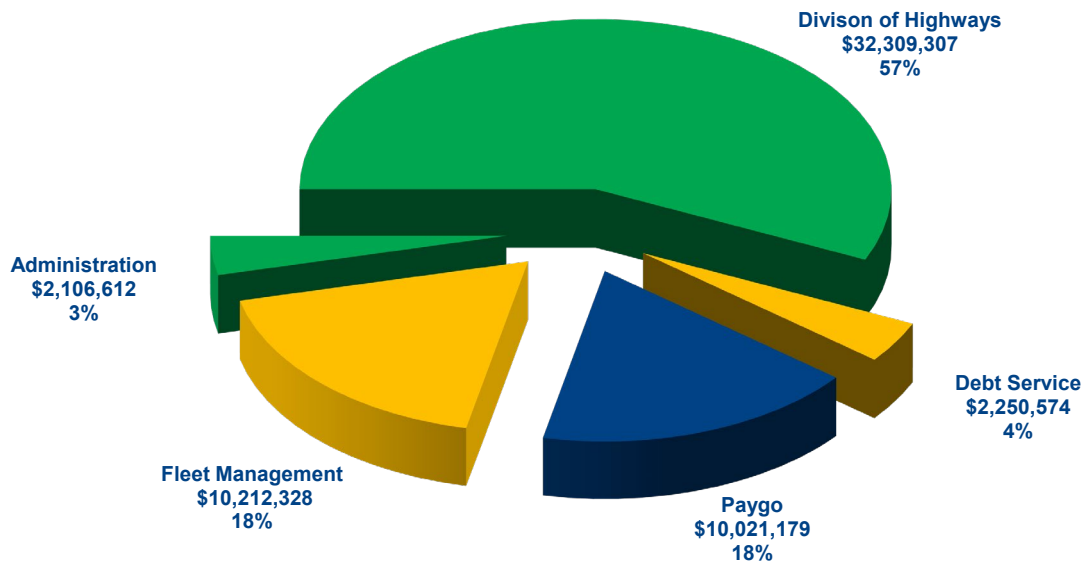
- o Fully funding the Board of Education's FY 22 Operating Budget request at an increase of \$16,885,206 which exceeds the Maintenance of Effort level
- o Fully funding the Sheriff's Office wage enhancement request for law enforcement deputies, corrections officers, and civilian employees
- o A merit based increase of \$3,000 and a COLA of 3% for all General Government employees and those of the State's Attorney's Office and the Circuit Court system
- o Record level funding for Harford Community College and the Harford County Public Libraries operating budget with an increase of 3%
- o Historic level funding for our first responders includes a 3% increase for the Harford County Volunteer Fire & EMS Foundation, and a 3% increase in allocations to each Volunteer Fire Company plus \$300,000 for the NEXT GEN Responder student loan repayment program

**FY 2021 - 2022
HIGHWAYS FUND**

**REVENUES
TOTAL APPROVED BUDGET \$56,900,000**



**APPROPRIATIONS
TOTAL APPROVED BUDGET \$56,900,000**



<u>FY 21 APPROVED</u>	<u>FY 22 APPROVED</u>	<u>CHANGE</u>
\$57,185,000	\$56,900,000	(\$285,000)

SIGNIFICANT CHANGES:

- o Merit increase of \$3,000 and COLA of 3% for all eligible employees
- o Fleet Management new contract increase and actual spending on fleet maintenance
- o Paygo funding provides for capital projects such as Resurfacing, Fleet Replacement, Bridge Inspection, Intersection Improvements, Guardrails, and other various roadway improvement projects

**FY 2021 - 2022
WATERSHED MANAGEMENT FUND
REVENUES
TOTAL APPROVED BUDGET \$4,280,500**



**APPROPRIATIONS
TOTAL APPROVED BUDGET \$4,280,500**



<u>FY 21 APPROVED</u>	<u>FY 22 APPROVED</u>	<u>CHANGE</u>
\$3,445,000	\$4,280,500	\$835,500

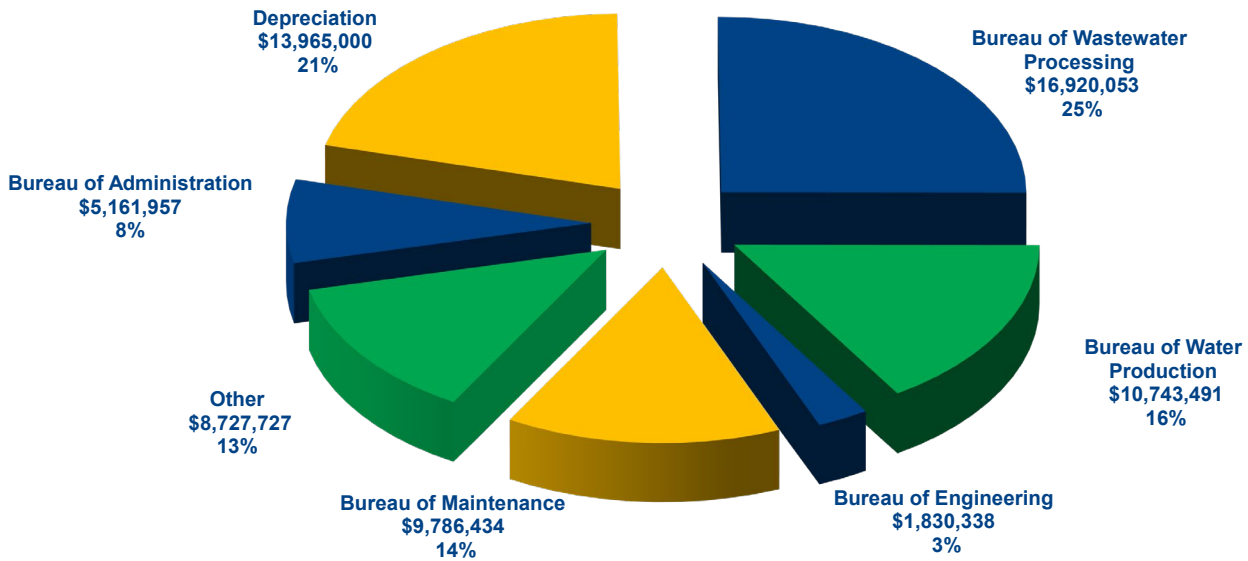
The increase is primarily due to a new revenue sharing agreement between the County and the three municipalities. The agreement allocates approximately 20% of dedicated revenues to the municipalities, which covers any County government obligation to municipal storm-water requirements. This fund is a special account for deposit of a certain portion of the recordation tax, \$0.55 for each \$500 of the sale price (or lien amount) for each property deed recorded. The proceeds of this fund are used for the County's watershed protection and restoration programs. The State requires a separate fund be established for this purpose.

**FY 2021 - 2022
WATER & SEWER OPERATING FUND**

**REVENUES
TOTAL APPROVED BUDGET \$67,135,000**



**APPROPRIATIONS
TOTAL APPROVED BUDGET \$67,135,000**



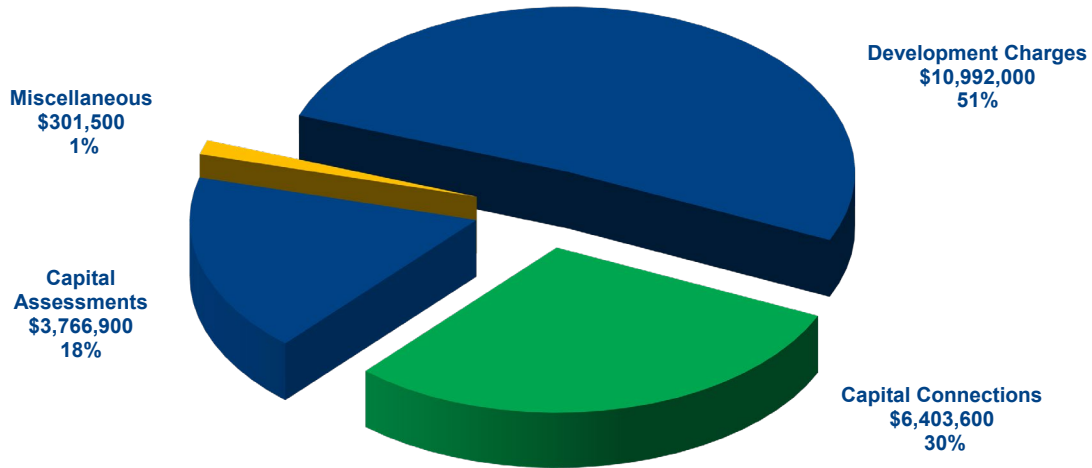
<u>FY 21 APPROVED</u>	<u>FY 22 APPROVED</u>	<u>CHANGE</u>
\$63,970,000	\$67,135,000	\$3,165,000

SIGNIFICANT CHANGES:

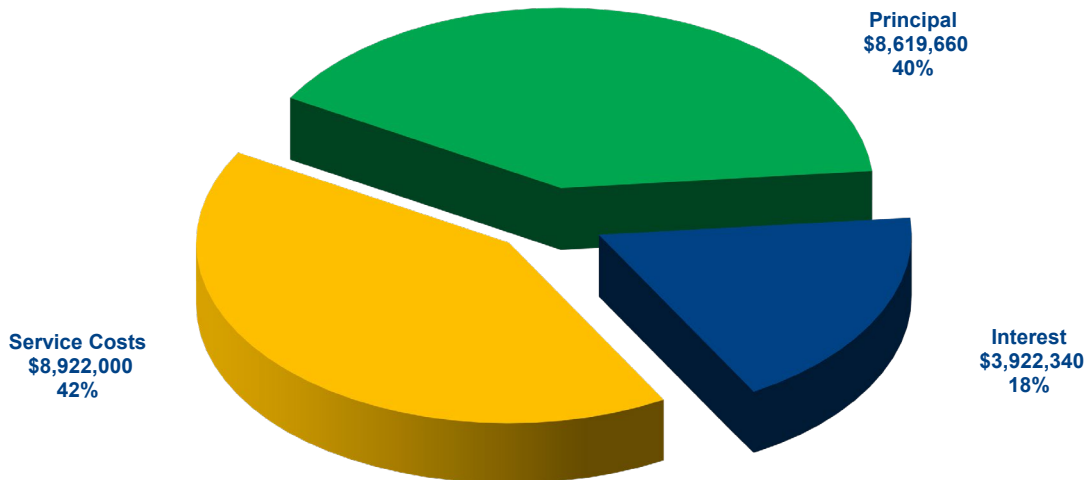
- o Merit Increase of \$3,000 and COLA of 3% for all eligible employees
- o Funding increase for electricity, heating fuel, equipment repair parts, and operating equipment
- o Allocation for remote control sewer inspection camera system; and purchase and maintenance of generators and pumps
- o Adjustments to Depreciation and the Highways share of Pro Rata

**FY 2021 - 2022
WATER & SEWER DEBT SERVICE**

**REVENUES
TOTAL APPROVED BUDGET \$21,464,000**



**APPROPRIATIONS
TOTAL APPROVED BUDGET \$21,464,000**

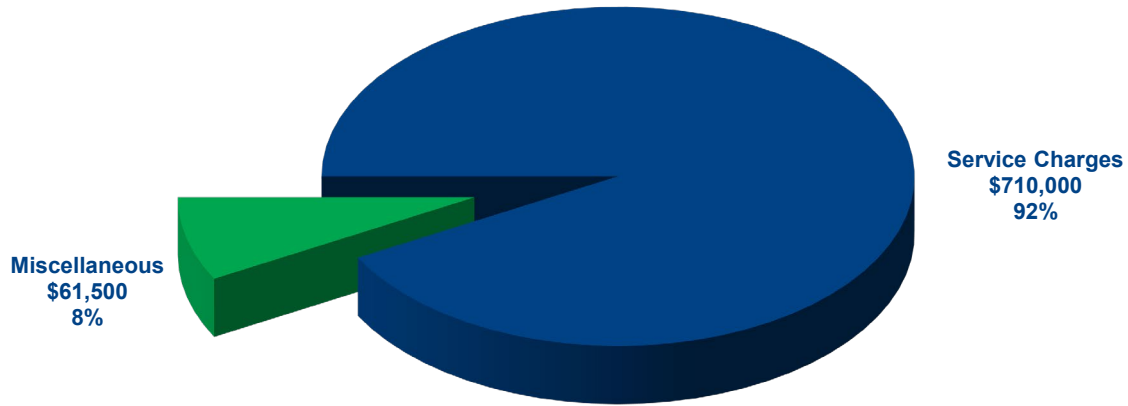


<u>FY 21 APPROVED</u>	<u>FY 22 APPROVED</u>	<u>CHANGE</u>
\$19,326,000	\$21,464,000	\$2,138,000

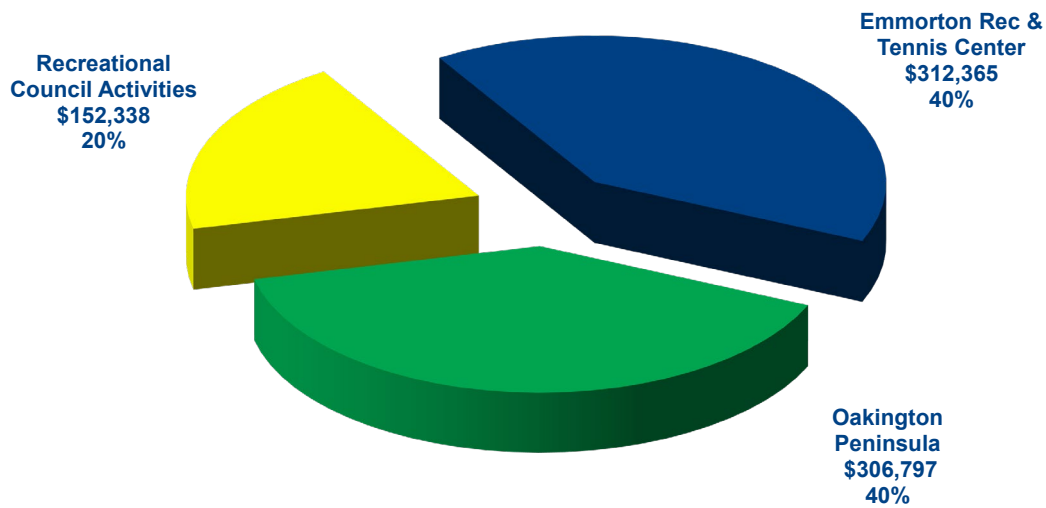
The Water & Sewer Debt Service Fund provides appropriation authority for the payment of principal and interest on long term water and sewer bonds and loans used to finance the capital projects of the County-owned water & sewer system. The increase in funding for FY 22 is a result of the principal and interest payments adjusted to amounts due on outstanding debt.

**FY 2021 - 2022
PARKS AND RECREATION
SPECIAL REVENUE FUND**

**REVENUES
TOTAL APPROVED BUDGET \$771,500**



**APPROPRIATIONS
TOTAL APPROVED BUDGET \$771,500**



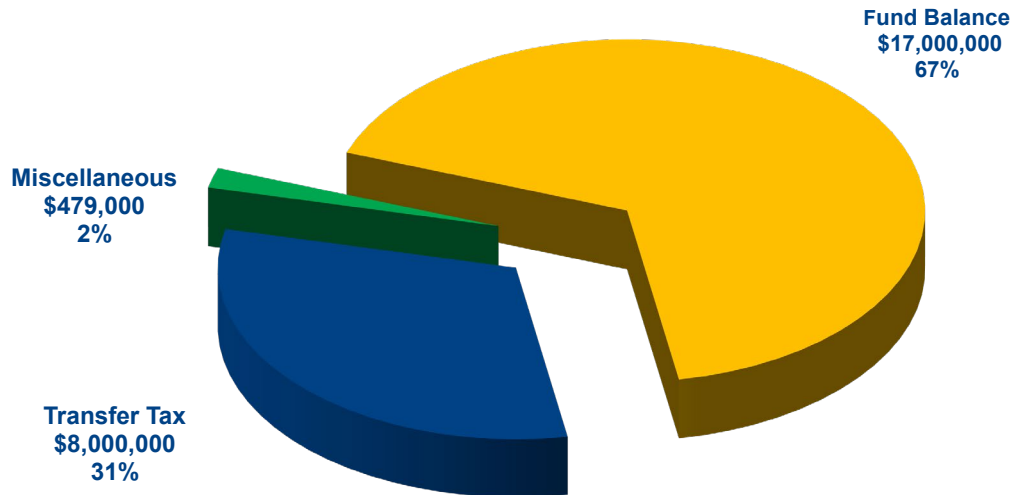
<u>FY 21 APPROVED</u>	<u>FY 22 APPROVED</u>	<u>CHANGE</u>
\$961,000	\$771,500	(\$189,500)

SIGNIFICANT CHANGES:

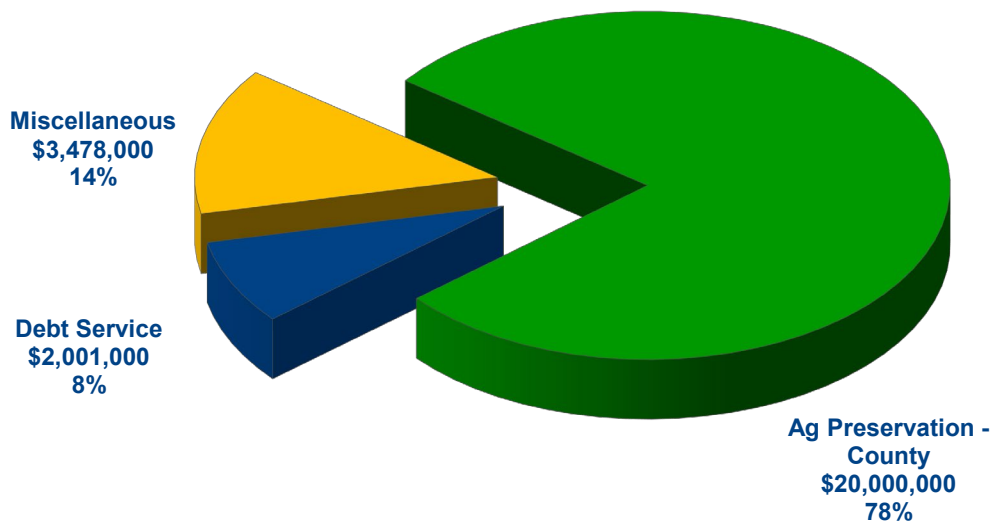
- o One position in the Oakington Peninsula special revenue fund transferred to general fund index
- o Funding adjusted in special revenue funds based on revenue trends and estimates

**FY 2021 - 2022
COUNTY - AG PRESERVATION**

**REVENUES
TOTAL APPROVED BUDGET \$25,479,000**



**APPROPRIATIONS
TOTAL APPROVED BUDGET \$25,479,000**

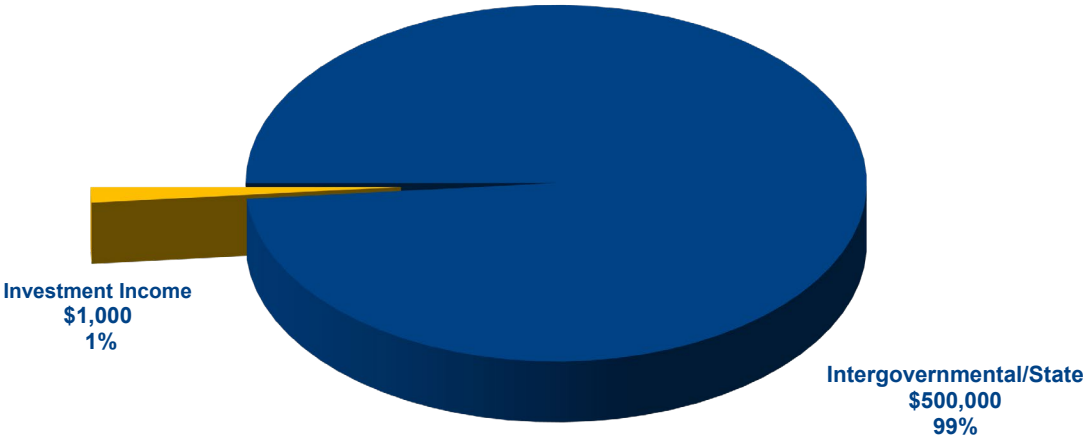


<u>FY 21 APPROVED</u>	<u>FY 22 APPROVED</u>	<u>CHANGE</u>
\$24,200,000	\$25,479,000	\$1,279,000

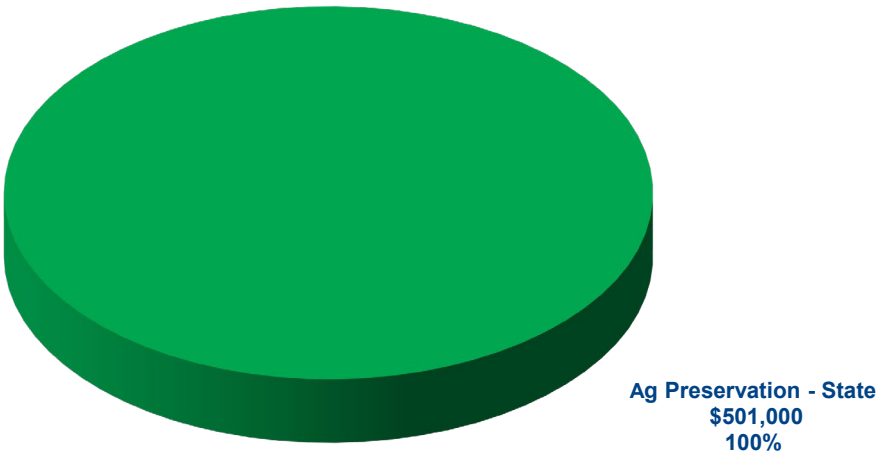
Harford County is committed to Agricultural Land Preservation. An allocation of \$20,000,000 is provided for purchase of Ag Preservation easements.

FY 2021 - 2022
STATE - AG PRESERVATION

REVENUES
TOTAL APPROVED BUDGET \$501,000



APPROPRIATIONS
TOTAL APPROVED BUDGET \$501,000

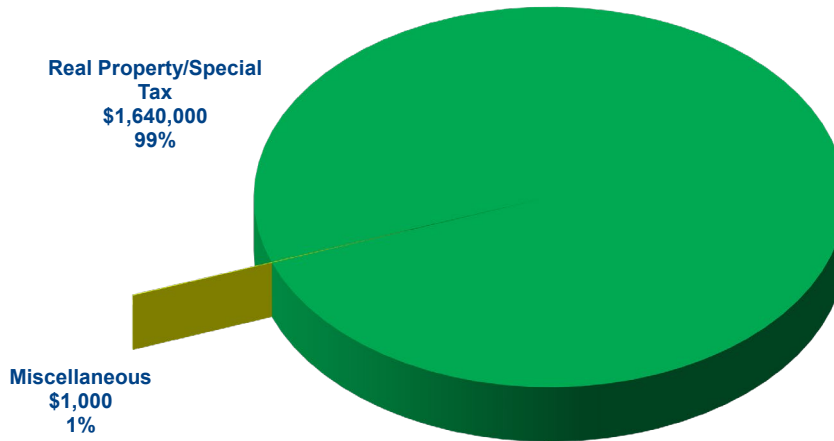


<u>FY 21 APPROVED</u>	<u>FY 22 APPROVED</u>	<u>CHANGE</u>
\$481,800	\$501,000	\$19,200

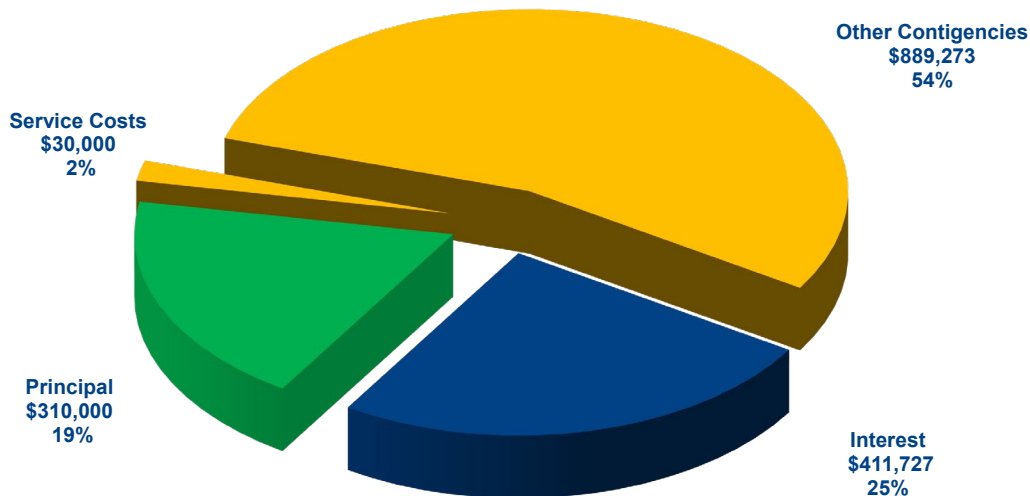
Harford County's Agricultural Program is certified, therefore, the Program can retain 75% of the Agricultural Transfer Tax collected. For FY 22, it is projected that the County's share of the State Agricultural Tax will be \$500,000. The County will use \$30,000 of this revenue to offset the salary and benefits of a Planner III, who serves as Harford County's Program Administrator. Harford County's match to MALPF for easement purchases the foundation makes on the County's behalf will be \$471,000.

**FY 2021 - 2022
TAX INCREMENT FINANCING**

**REVENUES
TOTAL APPROVED BUDGET \$1,641,000**



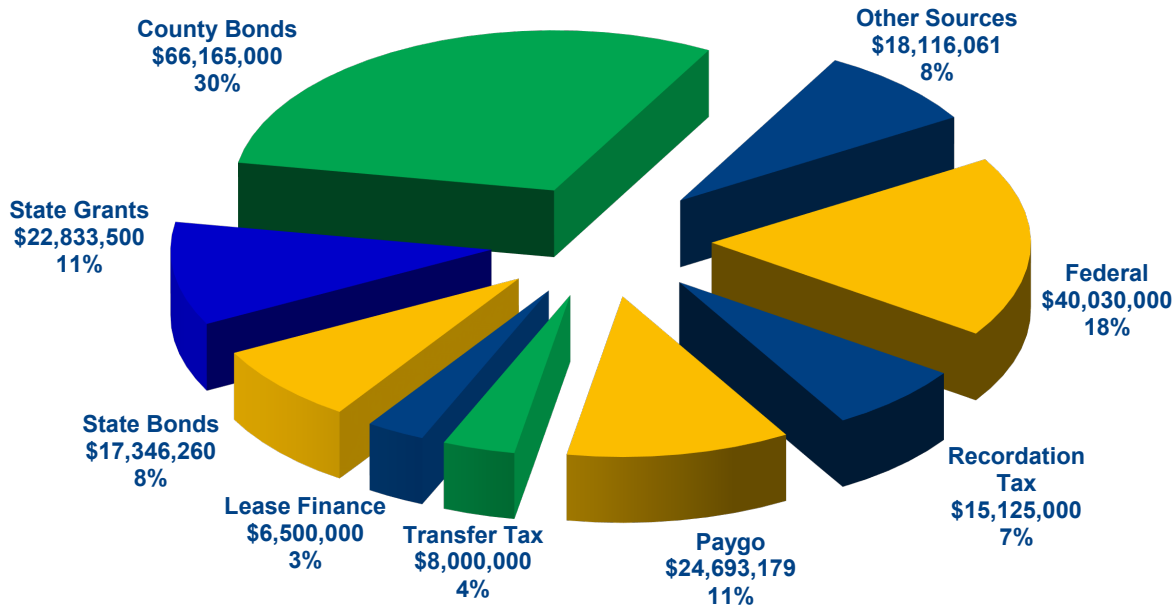
**APPROPRIATIONS
TOTAL APPROVED BUDGET \$1,641,000**



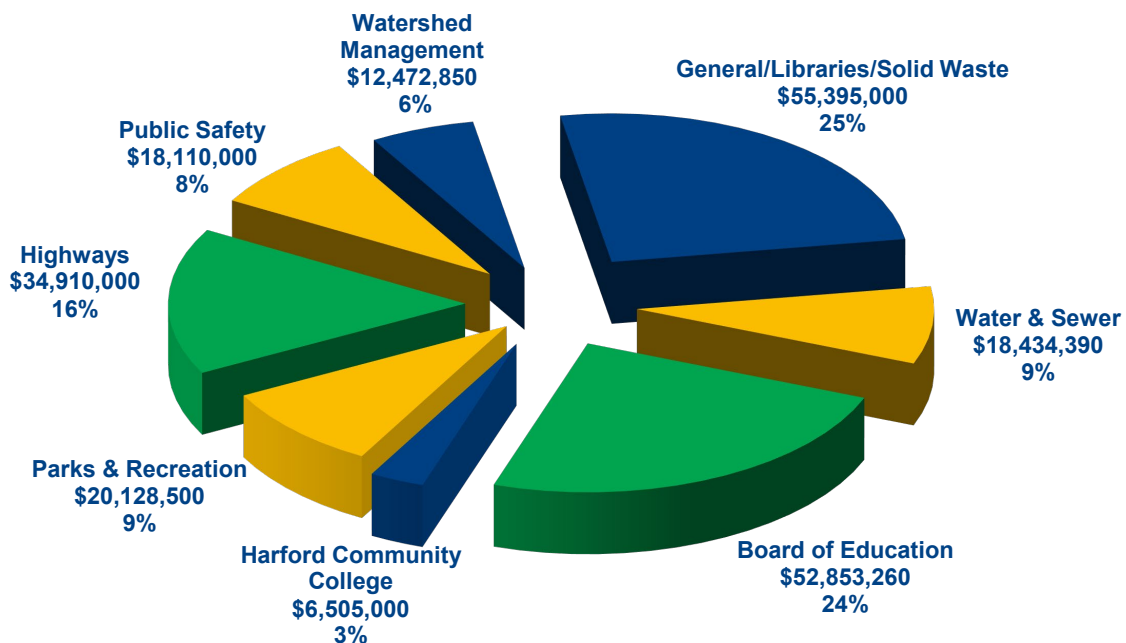
<u>FY 21 APPROVED</u>	<u>FY 22 APPROVED</u>	<u>CHANGE</u>
\$1,165,000	\$1,641,000	\$476,000

The Beechcreek Estates Tax Increment Fund is a special fund authorized by Bill 10-10. The Bill provides that the County could not issue more than \$14,000,000 for Beechcreek Estates in special obligation bonds to finance or reimburse the cost of public improvements benefitting the district. The Bill also pledged the real property taxes collected with respect to the tax increment of properties in the district to payment of the bonds to be issued and also authorizes the imposition of a special tax on properties within the district to the extent the tax increment received is insufficient to pay debt service on the bonds and other allowable costs and expenses. The bonds are not an indebtedness of the County for which the County is obligated to levy or pledge, or had levied or pledged, ad valorem taxes or special taxes of the County other than the real property taxes representing the levy of the tax increment on properties located in the Development district or the Special Taxes. The bonds shall be a special obligation of the County and will not constitute a general obligation debt of the County or a pledge of the County's full faith and credit or taxing power.

**FISCAL YEAR 2021-2022
APPROVED CAPITAL BUDGET
REVENUES
TOTAL BUDGET \$218,809,000**



**APPROPRIATIONS
TOTAL BUDGET \$218,809,000**



FY 2021 - FY 2022 APPROVED CAPITAL BUDGET HIGHLIGHTS

GENERAL

Board of Education Debt Service	19,880,000
Disparity Study	600,000
Facilities Repair Program	5,505,912
Fleet Replacement	2,000,000
Harford County Metro Area Network (HMAN)*	20,000,000

BOARD OF EDUCATION

Abingdon Elementary School Central Plant	2,378,000
Fleet Replacement	3,952,000
HCPS Site Improvements	2,075,000
Homestead Wakefield Elementary School	6,000,000
Joppatowne High School Limited Renovation	18,547,260
Life, Health, Safety and Compliance Measures	1,737,000
Roof Repl. - Ctr. For Educational Opportunity	4,329,000
Technology Infrastructure	11,935,000

PUBLIC SAFETY

HCSO Body Worn Camera Program	350,000
HCSO Fleet Replacement*	6,000,000
North Harford Station	2,000,000
Susquehanna Hose Co. House 1 Replacement	1,000,000
VFC Public Safety Equipment	1,400,000
VFC Facility Repair Program	1,400,000

HARFORD COMMUNITY COLLEGE

Chesapeake Welcome Center	6,505,000
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LIBRARIES

Technology	250,000
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PARKS AND RECREATION

Aberdeen Activity Center	9,000,000
Athletic Field Improvements	2,500,000
Dog Park Construction & Improvements	583,500
Mariner Point Park DMP Site Remediation*	1,100,000
Norrisville Park	1,250,000

WATERSHED MANAGEMENT

County Owned Watershed Restoration	3,775,000
Upper Bynum Run Watershed Restoration	2,000,000
Watershed Restoration Assessments	1,300,000
Plumtree Watershed Restoration	1,000,000

SOLID WASTE

HWDC Landfill Capping	125,000
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HIGHWAYS

BRIDGES:

Abingdon Road Bridge #169 over CSX	3,400,000
Bridge and Culvert Rehabilitation	850,000
Glen Cove Road Bridge #155	150,000
Scarboro Road Bridge #140	350,000

ROADS:

Guardrails	150,000
Intersection Improvements	150,000
Stormdrain Rehabilitation	150,000
Woodley Road Extension to MD 715*	5,000,000

RESURFACING:

Highway Infrastructure Investments*	10,000,000
Resurfacing Roadways	6,000,000

OTHER:

Fleet Replacement	2,050,000
Highways Facilities Repair Program	100,000
Norrisville Highways Facility	1,500,000
Sidewalks and Handicapped Ramps	150,000

WATER

Fleet Replacement	550,000
MDTA I-95 Improvements	1,200,000
SCADA Information Systems	800,000
W&S Infrastructure Improvements	1,350,000
US 40 Water Main Replacement	400,000
Water & Sewer Facilities Repair	500,000

SEWER

Bio Solids Facilities Enhancehments	8,000,000
Brentwood Park Pumping Station	250,000
Infiltration and Inflow	250,000
Renewal & Replacement Sewer Infrastr.	700,000
Sod Run Facility Improvements	3,532,261

**Includes funding from other sources such as Federal, State, Other, etc. Total amount of American Rescue Plan Federal funding appropriated in the FY 22 Capital Budget is \$30,150,000.*

COUNTY EXECUTIVE

BARRY GLASSMAN

DIRECTOR OF ADMINISTRATION

Benjamin Lloyd

BUDGET AND EFFICIENCY

Kimberly Spence, *Chief*

Christen Sullivan, *Senior Budget Analyst*

William T. Watson, *Senior Budget Analyst*

Marlana McKenna, *Project Coordinator*



TREASURER

Robert Sandlass

CHIEF ADVISOR

Billy Boniface

COUNTY COUNCIL

Patrick S. Vincenti, Council President

Andre V. Johnson, District A

Joseph M. Woods, District B

Tony "G" Giangiordano, District C

Chad Shrodes, District D

Robert S. Wagner, District E

Curtis L. Beulah, District F